



## BOARD OF COMMISSIONERS MEETING MINUTES

February 23, 2023

AGENDA	DISCUSSION/CONCLUSIONS	ACTIONS/FOLLOW-UP
<b>CALL TO ORDER</b>	<p><b>CALL TO ORDER</b></p> <p>The meeting of the Board of Commissioners of the Grays Harbor County Public Hospital District No. 1 was called to order by Andrew Hooper at 6:00 pm</p> <p><b>Commissioners present:</b> Andrew Hooper, Gary Thumser, Carolyn Wescott, Georgette Hiles, Kevin Bossard</p> <p><b>Present:</b> Josh Martin, Jim Hansen, Jori Stott, Dr. Ken Dietrich, Winfried Danke (virtual), Jennifer Burkhardt (virtual), Tori Bernier (virtual), Cecelia Tapp (virtual), Mike McNickle (virtual), Lourdes Schoch (virtual), Rachel Brown (virtual)</p>	
<b>CONSENT AGENDA</b>	<ul style="list-style-type: none"> <li>See Consent Agenda for more details.</li> </ul>	<p><i>Commissioner Thumser made a motion to approve the Consent Agenda. Commissioner Hiles seconded the motion. All voted in favor.</i></p>
<b>APPROVAL OF MINUTES</b>		<p><i>Commissioner Hiles made a motion to approve the January 22, 2023, and Special Meeting February 21, 2023, meeting minutes. Commissioner Wescott seconded the motion. Commissioner Hooper abstained. Motion carried.</i></p>
<b>BUSINESS FROM AUDIENCE</b>	<p><u>Business from Audience</u></p> <p>NA</p>	
<b>PATIENT STORY</b>	<ul style="list-style-type: none"> <li>CNO Bernier shared patient story regarding care provided by Kat Eddington (see story for more details).</li> </ul>	
<b>Public Health Board Update</b>	<ul style="list-style-type: none"> <li>Public Health Director, Mike McNickle introduced himself and reviewed his background how he came to be the Grays Harbor Public Health Director.</li> </ul>	



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	<ul style="list-style-type: none"> <li>• McNickle reviewed the Health Department Strategic Plan (see report for more details).</li> <li>• County Commissioners recently approved the Health Department plan in February.</li> <li>• The Strategic plan allocates funds for a one-time investment in a mental health clinic, a third space for youth and a mental health triage program.</li> <li>• Discussion regarding Public Health's focus on youth.</li> <li>• McNickle shared his personal story of young family member with suicidal ideation and cutting. Wake up call for the desperate need for kids in our county to have structure, safe place and positive early intervention to instill hope.</li> <li>• Public Health goals are focused on where they can provide the most health and focus on prevention.</li> <li>• The treatment sales tax generates approximately \$400k a year.</li> <li>• The Board of Commissioners expressed enthusiasm to be in alignment with the Public Health's vision.</li> <li>• Public health is grateful to have Dr. Ken Dietrich to serve on the Public Health Board, and for forward movement with Blue Zones.</li> </ul>	
<b>QUALITY</b>	<ul style="list-style-type: none"> <li>• CNO Bernier presented the Quality Report and Dashboard (see report and dashboard for more details).</li> <li>• Incident Command finally just closed after opening November 2022.</li> <li>• DOH was onsite for our survey earlier this month.</li> <li>• DNV training will be onsite in March for staff.</li> <li>• The Infection Prevention program has been working hard for certification.</li> <li>• During the month of January, compliance was 72% for hand hygiene. Infection Control is trying to get more people to do observations.</li> <li>• Food and Nutrition fed the highest number of patients ever.</li> <li>• Clinics have had high Feedtrail scores even during the stress of Epic.</li> <li>• WSHA Mock survey today looked at the environment of care and emergency management.</li> <li>• ED length of stay is reflective of only having three beds due to boarding and being on divert.</li> <li>• Discussion how do we identify fall risks at Summit ie bed alarms, sign on the door, chart marking. Fall risks are highest amongst patients who have been here a long time and anxious to get up and moving.</li> </ul>	
<b>FINANCE</b>	<ul style="list-style-type: none"> <li>• CFO Hansen presented the Finance Report (see report for more details).</li> <li>• January will look different due to pulling information out of two systems and</li> </ul>	



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	<p>implementing a new EMR.</p> <ul style="list-style-type: none"> <li>• 5% price increase due to inflation.</li> <li>• Revenues were up 8.2% budget. Expenses are rising to meet the budget.</li> <li>• Days in AR currently at 50. Anticipated to increase over the next couple months due to Epic implementation.</li> <li>• January was very busy month: <ul style="list-style-type: none"> <li>○ 309 inpatient days which is equivalent of almost a patient in every room every day in the month.</li> <li>○ 700 observations hours which is approximately 30 days and puts the daily census at 11 patients per day</li> <li>○ ED and Urgent Care combined was approximately 85 a day.</li> </ul> </li> <li>• ED represents about 20% of our revenue.</li> <li>• There are currently 363 FTEs.</li> <li>• CEO Martin gave an update on the MFP and the next phase of our project (see presentation for more details).</li> <li>• CEO Martin requested a vote of the board for vote for project funding/</li> <li>• CEO Martin reviewed the costs for the MFP.</li> <li>• Question regarding any surprises during this process. CFO Hansen shared he was surprised about the amount of owner contingencies but made sense after further research.</li> <li>• Discussion if there is any rebate for if things were to finish early.</li> <li>• Summit Pacific should get a response in the next two weeks regarding the preapplication.</li> <li>• If USDA is a no there are some other contingencies, but they would help us move forward with a project.</li> <li>• Part of the escalation in cost could partially be due to Stroudwater's projections not being the right experts as well as inflation. It also did not consider workforce challenges and the need for automation for instance pneumatic tubing.</li> <li>• The Board agreed that this project is a community need.</li> </ul>	<p><b><i>Commissioner Bossard made a motion to approval hospital expansion project cost not to exceed \$56 million. Commissioner Hiles seconded the motion. All voted in favor.</i></b></p>
ADVOCACY	<ul style="list-style-type: none"> <li>• CEO Martin provided an update on Advocacy.</li> <li>• The MFP has received strong federal support from Senator Cantwell, Representative Kilmer, and Senator Murray.</li> <li>• Senator Murray chairs Ways and Means committee and sent a letter of support</li> </ul>	



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	<p>directly to the USDA federal office.</p> <ul style="list-style-type: none"><li>• Opioid funding flows flaw was presented last month and demonstrated the importance of advocacy. Two weeks ago, Summit Pacific in partnership with The Rural Collaborative reached out to Attorney General's office and met with their office and shared inequity for rural and healthcare for the disbursement of funding. The Attorney General's office is now changing parameters for \$250 million to include a healthcare delegate.</li><li>• Parks and Rec Bill is in works to prescribe recreation and to incentivize payors and employers. Summit Pacific is working to reach out with GGHI to Tacoma legislator to see how we can support in one of the four pilot projects.</li><li>• CEO Martin shared press release for regional Blue Zones Activate through CHOICE to include Mason, Grays Harbor and Lewis counties. Blue Zones is pulling together a steering committee at the local and regional level.</li><li>• Foundation is launching a Capital Campaign.</li><li>• Brenda Orffer is leaving the community and recommended another person to fill her place. CEO Martin will be interviewing tomorrow.</li><li>• CEO Martin and CMO Dietrich met with Oakville mayor this week.</li><li>• Public Health is launching an RFP for funding for a Mental Health Clinic.</li><li>• Commissioner Hiles shared experience at WSHA Advocacy Days. All five hospitals in the 24<sup>th</sup> district was represented and addressed Nurse Staffing Bill, difficult to discharge patients and SNAP benefits.</li></ul>	
<b>EXECUTIVE REPORT</b>	<ul style="list-style-type: none"><li>• CEO Martin reviewed the Executive Report (see report for more details).</li><li>• CTLO Burkhardt provided an update on the HR Lunch and Learn on the pulse survey, staff engagement and the engagement toolkit. The session was well received, and HR staff prepared the content and helped present.</li><li>• CMO Dietrich provided an update on Sarah Bradford and the Nurse Practitioner Fellowship Program. Sarah Bradford completed her fellowship and has now become a primary care provider.</li><li>• CNO Bernier provided an update on nursing leadership. Marycel Crowell is the Interim Acute Care Manager and Peter Seyfarth-Lechner will be the new ED Manager.</li><li>• COO Danke provided an update on Therapy. The team is working through Epic Implementation to ramp up activity. The rock wall is being utilized and looking on how to grow that audience. Our dietician, Sarah Carossino spoke with students in the Elma School District and has plans to present to another Elma school in the near</li></ul>	






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	<p>the District outside of employment/ office.</p> <ul style="list-style-type: none"><li>• The Consumer Price Index sets a limit on how much an employee or commissioner can earn through a secondary contract.</li></ul> <p><b>Hot topic discussion</b></p> <ul style="list-style-type: none"><li>• Decision was made to table the hot topic discussion.</li></ul> <p><b>Upcoming Events</b></p> <ul style="list-style-type: none"><li>• Commissioner Hooper reviewed upcoming events.</li><li>• An Epic party at the Little Creek casino will be held March 4, 2023 to celebrate staff coming out of COVID and Epic implementation. Funds came from a grant.</li><li>• Please register for the Golf tournament and Ride the Harbor.</li><li>• Decision for Commissioners to attend this year's Chelan retreat.</li></ul>	
<b>EXECUTIVE SESSION</b>	<ul style="list-style-type: none"><li>• Commissioner Hooper announced Executive session for (b,c) real estate and (g) to review the performance of a public employee with anticipated action.</li><li>• Executive session recessed at 8:04 pm.</li><li>• The session is anticipated to last 30 minutes and will reconvene at 8:35 pm</li><li>• The meeting reconvened at 8:35 pm</li></ul>	<i>Commissioner Thumser made a motion to approve Resolution 2023-02 Superintendent Compensation. Commissioner Hiles seconded the motion. All voted in favor.</i>
<b>ADJOURNMENT</b>	The regular session of the Board of Commissioner's meeting adjourned at 8:36 pm.	<i>Commissioner Wescott made a motion to adjourn the meeting. Commissioner Bossard seconded the motion. All voted in favor.</i>

  
Recording Secretary

  
Board Secretary