

Board of Commissioners Meeting

October 23, 2024 Summit Pacific Medical Center

Gravs HarborCounty Public Hospital District No.1

Agenda

1. 1:00 – Call to Order

- a. Introductions as needed
- b. Business from audience
- 2. 1:05 Consent Agenda See separate Consent Agenda Action (vote)
- 3. 1:08 Approval of Minutes Action (vote)
 - a. September 26, 2024 Regular Meeting
- 4. 1:10 Patient Story Jennifer Burkhardt, CTLO Info
- 5. 1:13 Med Staff Privileging Tracey Lear and Dr. Kevin Caserta Info

6. Executive Reports

- a. 1:30 Quality Report and Dashboard, Tori Bernier Info
 - i. Quality Award- Josh Martin
- b. **1:50** Finance Report, James Hansen Info
- c. 2:05 Advocacy Committee, Josh Martin (as needed)
- d. 2:15 Executive Report, Josh Martin Info

7. Commissioner Business

- a. 2:30 Medical Staff Privileges Action (vote)
 - i. Maria Restrepo, MD- Neurology (Telemedicine)- Reappointment
 - ii. Muhammad Farooq, MD- Neurology (Telemedicine)- Reappointment
 - iii. Zarah Pulfrey, PA- Urgent Care (Secondary Privileges) Initial Appointment
 - iv. Gregory Hannabas, MD- Family Medicine- Active Status
 - v. Raj Penumetsa, MD- Hospitalist- Active Status
- b. 2:35- Resolution 2024-12 Operating Budget- Action (vote)
- c. 2:40 Board Discussion, Carolyn Wescott Discussion
- d. 2:45 Upcoming Events, Andrew Hooper
- e. 2:50 Meeting Evaluation, Andrew Hooper
- 8. 2:55 Adjourn Action (vote)

<u>Upcoming events</u>: - **BOLD events indicate desired Commissioner attendance.**

- Harbor Lights Laser Show | Satsop Business Park | December 11-12, 2024
- Summit Fights Hunger | Wellness Center | December 18-19, 2024

Consent Agenda

A very useful technique involves the use of a consent agenda. The board agenda planners (usually the executive or governance committee, but occasionally the board chair with the CEO) divide agenda issues into two groups of items. The first are those items that must be acted on because of legal, regulatory, or other requirements, but are not significant enough to warrant discussion by the full board. Such issues are combined into a single section of the board agenda book; members review these materials prior to the meeting, and if no one has any questions or concerns, the entire block of issues is approved with one



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board vote and no discussion. This frees up a tremendous amount of time that would otherwise be squandered on minor issues. Any member can request that an item be removed from the consent agenda and discussed by the full board. The success of the consent agenda is predicated upon all board members reading the material in the consent agenda section of the board agenda book. If they do not, then the board becomes a veritable rubber stamp. The second group of agenda items are those important issues that require discussion, deliberation, and action by the board. These are addressed one by one.

Executive Session Justification

Executive Session is convened to discuss the following topics, as permitted by the cited sections of the Revised Code of Washington (RCW):

- Executive session (RCW 42.30.110)
 - a. (a) national security
 - b. (b) (c)real estate
 - c. (d) negotiations of publicly bid contracts
 - d. (e) export trading
 - e. (f) complaints against public officers/employees
 - f. (g) qualifications of applicant or review performance of public employee/elective office
 - g. (h) evaluate qualifications of candidate for appointment to elective office
 - h. (i) discuss claims with legal counsel
 - i. existing or reasonably expected litigation
 - ii. litigation or legal risks expected to result in adverse legal or financial consequences
 - iii. presence of legal counsel alone does not justify executive session
 - i. QI/peer review committee documents and discussions
- Final action must be in open meeting



For the Period:							
September 2024							
Description	Amount						
Payroll	\$ 2,770,493						
A/P Operations	\$ 4,295,946						
A/P Capital	\$ 2,304,060						
Community Care	\$ 6,334						
Bad Debt	\$ 721,813						
Property Tax Credit	\$ -						
Total	\$ 10,098,647						



DISCUSSION/CONCLUSIONS	ACTIONS/FOLLOW-UP
CALL TO ORDER The meeting of the Board of Commissioners of the Grays Harbor County Public Hospital District No. 1 was called to order by Andrew Hooper at 6:00 pm.	
Commissioners present: Gary Thumser, Georgette Hiles, Carolyn Wescott, Andrew Hooper, Kevin Bossard	
Present: Luke Zarecor, Winfried Danke, Jennifer Burkhardt, Ken Dietrich, Josh Martin, Jim Hansen, Tracy Kateley, Cinthya Schuder, Debi Brogan, Chris Majors, Sharlene Higa, Jennifer Brackeen, Larry Willis, Stephanie Hegewald	
Business from Audience NA	
	Commissioner Thumser made a motion to approve the consent agenda. Commissioner Hiles seconded the motion. All voted in favor.
•	Commissioner Wescott made a motion to approve the minutes. Commissioner Hiles seconded the motion. All voted in favor.
 CTLO Burkhardt shared a patient safety story about lab technician using HRO tools (see patient stories for more details). 	
 Luke Zarecor presented the 2023 Financial audit (see audit for more details). The financial statement letters had no modifications. Summit Pacific has been doing a great job making an estimate on accounts receivable. Discussion regarding cause for the patient volume spike. It is likely to do with the EMR conversion. Luke Zarecor reviewed 2023 financial indicators. Summit Pacific does a fantastic job locating grants. 	
	CALL TO ORDER The meeting of the Board of Commissioners of the Grays Harbor County Public Hospital District No. 1 was called to order by Andrew Hooper at 6:00 pm. Commissioners present: Gary Thumser, Georgette Hiles, Carolyn Wescott, Andrew Hooper, Kevin Bossard Present: Luke Zarecor, Winfried Danke, Jennifer Burkhardt, Ken Dietrich, Josh Martin, Jim Hansen, Tracy Kateley, Cinthya Schuder, Debi Brogan, Chris Majors, Sharlene Higa, Jennifer Brackeen, Larry Willis, Stephanie Hegewald Business from Audience NA CTLO Burkhardt shared a patient safety story about lab technician using HRO tools (see patient stories for more details). Luke Zarecor presented the 2023 Financial audit (see audit for more details). The financial statement letters had no modifications. Summit Pacific has been doing a great job making an estimate on accounts receivable. Discussion regarding cause for the patient volume spike. It is likely to do with the EMR conversion.



	September 26, 2024	
	 Most CAHs operate at a loss for operating margin, Summit Pacific is opposite. Tax revenue is very low for our size. 	
	 Summit Pacific is an anomaly as our primary care is larger than our hospital services. This is not the case for most hospitals; however, it has proven to be 	
	profitable.	
	 Discussion regarding changes to Medicare in 2030 and challenges with Medicare Advantage. 	
	 Luke Zarecor advised to be aware of contractual adjustments and not to go over 53%. 	
	 Staffing ability has improved in the last year. 	
QUALITY	 CMO Dietrich shared the Quality report (see report for more information). 	
	CMO Dietrich reviewed admission rates.	
	 Team has worked on improving documentation for restraints as part of the work with DNV. 	
	• A good next new patient number would be 30 days, Summit Pacific is at 36.	
	 Our follow up appointments are much higher. 	
FINANCE	CFO Hansen shared the August Financials (See report for more details).	с
	 Activity is higher than anticipated. 	
	 Summit Pacific currently at 26 agency employees. Costs are twice as much as 	
	employed staff.	
	Days in AR and Days Cash on Hand is not where the organization would currently	
	want it. Summit Pacific is anticipating some SNAP funds and Wellpoint coming to	
	increase Cash on Hand and there are strategies to improve days in AR.	
	 Discussion regarding interest income vs interest expense. 	
	 DI volumes continue to be over budget. 	
	 Therapy has staged a come back with their volumes. 	
	• July 1, 2025 is the anticipated opening for the hospital, but the whole project will	
	not be complete until 2026.	
	• CFO Hansen shared lookback from the last 6 years as he has been here. In 2018,	
	Summit Pacific started with \$4.3 million. Summit Pacific now has \$58 million in cash	
	as of last year.	
	• 2021 was our most profitable year.	
	CFO Hansen reviewed the financial highlights over the past 6 years	
	CFO Hansen thanked the Board, Josh, Executive team, Ron Hulscher, Rachel Brown	
	and direct reports for the opportunity to be the CFO of SPMC.	



	September 26, 2024	
	 CEO Martin thanked CFO Hansen for his partnership over the past 6 years. CFO Hansen's last day is October 18th. Leslie Hiebert will be the interim CFO as Summit Pacific begins search for permanent CFO. 	
ADVOCACY	 CEO Martin reviewed EV Charging City Advocacy letter. CEO Martin and CTLO Burkhardt met with state legislator candidate Adam Bernbaum. Commissioner Bossard gave an update on Rural Advocacy Days in Washington DC. It was a great learning experience for him. Summit Pacific got to meet Senator Murray at the Capital. Next year Rural Advocacy Days are going to be a very important due to many changes in administration. 	
EXECUTIVE REPORT	 CEO Martin presented the Executive Report (see report for details.) Highlights included: Welcomed new Project Manager Dave Cundiff. Welcomed internal transition Morgan Lundy in patient experience. Welcomed new leader Wendy Hawkins in Therapy. Partnering with Elma High School about CNA program pilot with the State. Christie Kershaw to join a future meeting. Summit Pacific recently graduated two medical assistants. \$700,000 anonymously bequested to the Foundation in person's will. Donor appreciation was a great event! Ribbon cutting on the discovery trail along with the wellness center fair and 5k run. There will be continued work to improve trail. 	
COMMISSONER BUSINESS	Medical Staff Privileges Joyce Koh, MD-Gastroenterology-Initial Appointment Azra Rehman, MD-Hospitalist (Telemedicine)- Initial Appointment Dengda Tang, MD-Gastroenterology-Initial Appointment Claude Ouellette, LMHC-License Mental Health Counselor- Reappointment Joanne Lapetina, MD- Hospitalist (Telemedicine)- Reappointment Sulakshna Dhamija, MD- Hospitalist (Telemedicine)- Reappointment Nikolay Kolev, MD-Hospitalist (Telemedicine)- Reappointment Sarabjit Atwal, MD- Neurology- Reappointment Minal Bhanushali, MD Neurology- Reappointment Archit Bhatt, MD Neurology- Reappointment Amit Kansara, MD Neurology- Reappointment	Commissioner Thumser made a motion to approve the Medical Staff privileges. Commissioner Wescott seconded the motion. All voted in favor.



 Soo Young Kwon, MD Neurology- Reappointment Robert Lada, MD Neurology- Reappointment Brian Ottesen, ARNP- Ambulatory- Active Status Brandee Haskin, PMHNP- Psychiatric Mental Health Nurse Practitioner- Active Status Haroon Yousaf, MD- Cardiology- Active Status Sarah Pinkerton, ARNP- Ambulatory- Active Status All providers have been reviewed by the Medical Executive Committee. 	
 Discussion regarding changes to the regular meeting schedule. There was been discussion the last several months to move to days to be more accessible to staff and public. Commissioners want to commit to meeting in the afternoon for a year and reassess. Thank you Chef Brandon Smith for feeding the team for over a decade. 	Commissioner Hiles made a motion to approve Resolution 2024-09 Regular Meeting Schedule Amendment. Commissioner Bossard seconded the motion. All voted in favor.
organization.	Commissioner Hiles made a motion to approve Resolution 2024-10 Removal of Authorized Timberland Bank Signers. Commissioner Thumser
 CFO Hansen to be removed from safety deposit box due to his departure from the organization. 	seconded the motion. All voted in favor. Commissioner Hiles made a
 Strategic Planning was the last topic of discussion for NRHA Commissioner course. Commissioners expressed satisfaction with our current process. Suggestion to add Summit Pacific Strategic Plan to packets. Jori to develop a calendar for next six months for Board Discussion 	motion to approve Resolution 2024-11 Removal of Authorized Safety Deposit Box. Commissioner Wescott seconded the motion. All voted in favor.
 Upcoming events Chairman Hooper reviewed upcoming events. 	



September 26, 2024

ADJOURNMENT	The regular session of the Board of Commissioner's meeting adjourned at 8:06 pm.	Commissioner Wescott made a motion to adjourn the meeting. Commissioner Hiles seconded the motion. All voted in favor.
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Georgette Hills

Recording Secretary

Board Secretary

Financial Highlights – Monthly Dashboard

2024 Income Statement Summary

	Favorable variance = + unfavorable variance = ()									
	Sontombor	Year-to-Date								
	September		Actual		Budget	V	ariance	Var%		
+	Gross Patient Revenue	\$	150,611,339	\$	142,598,285	\$	8,013,054	5.6%	\odot	
-	Revenue Deductions	\$	88,107,977	\$	80,068,937	\$(8,039,040)	(10.0%)		
+	340B Revenue	\$	623,659	\$	1,024,372	\$	(400,713)	(39.1%)		
=	Net Patient Revenue	\$	63,127,022	\$	63,553,720	\$	(426,698)	(0.7%)		
+	Other Operating Revenue	\$	4,532,501	\$	2,716,601	\$	1,815,900	66.8%		
=	Net Operating Revenue	\$	67,659,523	\$	66,270,321	\$	1,389,202	2 .1%		
-	Total Operating Expenses	\$	59,892,261	\$	58,284,755	\$(1,607,506)	(2.8%)	e	
+/-	Non-Operating Rev/(Expenses)	\$	825,591	\$	(375,998)	\$	1,201,590	(319.6%)		
=	Net Income (Loss)	\$	8,592,853	\$	7,609,567	\$	983,286	12.9%	0	

Favorable Variance = + | Unfavorable Variance = ()

Financial Highlights – Monthly Dashboard

2024 Finance Summary

Key Financial Results to Review Operational and Financial Performance

Santambar	Year-to-Date								
September		Actual	Go	bal/Budget	۷	ariance	Var%		
Days in AR		54		50		(4)	(8.7%)	\odot	
рсон		270		300		(30)	(9.9%)	\odot	
Operating Margin		4.5%		4.9%		(0.4%)		:	
Net Income Margin		12.7%		11.5%		1.2%		\odot	
Net Patient Revenue per FTE	\$	156,224	\$	166,393	\$	(10,169)	(6.1%)	8	
Labor Cost per FTE	\$	103,499	\$	103,024	\$	(475)	(0.5%)	:	
Non Labor Cost per FTE	\$	98	\$	110	\$	11	10.3%	\odot	
FTEs		377.7		372.0		(5.7)	(1.5%)	(

Favorable Variance = + | Unfavorable Variance = ()



Balance Sheet as of September 2024

			1 Month		12 Month
Assets	09/30/2024	08/31/2024	Variance	09/30/2023	Variance
	07/00/2024	00/01/2024	Vandrice	0770072020	Valiance
Current Assets					
Operating Cash	59,520,509	58,246,979	1,273,531	51,630,162	7,890,348
Self-Insured Reserve	1,957,500	1,957,500	-	-	1,957,500
Total Operating Cash	61,478,009	60,204,479	1,273,531	51,630,162	9,847,848
MFP Construction Cash	44,055,217	46,358,988	(2,303,771)	-	44,055,217
Debt Reserve	8,253,492	8,253,492	-	2,036,008	6,217,484
Total Restricted Cash	52,308,710	54,612,481	(2,303,771)	2,036,008	50,272,702
Accounts Receivables	30,544,720	29,866,216	678,504	30,268,823	275,898
Less Allow for Uncollectables	(3,741,178)	(3,874,363)	133,185	(5,906,333)	2,165,155
Less Contractual Adjustments	(11,672,474)	(11,019,916)	(652,558)	(11,059,861)	(612,613)
Accounts Receivable - Net	15,131,068	14,971,937	159,131	13,302,628	1,828,440
Taxes Receivable	26,466	62,380	(35,915)	37,558	(11,093)
Other Receivables	3,197,807	3,223,274	(25,466)	2,453,730	744,077
Inventory	1,175,102	1,149,911	25,192	852,298	322,804
Prepaid Expenses	798,780	806,844	(8,063)	881,338	(82,558)
Total Current Assets	134,115,943	135,031,305	(915,362)	71,193,723	62,922,220
Property, Plant and Equipment					
Land	1,652,029	1,652,029	-	1,652,029	-
Land Improvements	4,527,505	4,527,505	-	4,527,505	-
Buildings	47,843,510	47,843,510	-	47,402,703	440,806
Equipment	20,117,078	19,879,211	237,867	19,034,530	1,082,547
Construction In Progress	17,392,835	15,422,963	1,969,872	3,246,019	14,146,816
Less Accumulated Depreciation	(35,448,031)	(35,089,352)	(358,679)	(31,104,568)	(4,343,463)
Property, Plant and Equipment - Net	56,084,925	54,235,865	1,849,060	44,758,219	11,326,706
Total Assets	190,200,868	189,267,170	933,698	115,951,942	74,248,926



Balance Sheet as of September 2024

Liabilities	09/30/2024	08/31/2024	1 Month Variance	09/30/2023	12 Month Variance
	07/30/2024	00/31/2024	vanance	07/30/2023	vanance
Current Liabilities					
Accounts Payable	280,166	1,237,265	(957,099)	1,181,154	(900,988)
Other Payables	1,164,616	946,558	218,059	1,004,086	160,531
Payroll and Related Liabilities	4,027,393	3,799,145	228,247	3,675,191	352,201
Interest Payable	1,894,963	1,432,011	462,952	228,633	1,666,330
Third Party Settlement Payable	(194,844)	(194,844)	-	(6,000)	(188,844)
Other Current Liabilities	1,384,663	1,379,782	4,881	1,426,391	(41,729)
Current Maturities of LTD	1,383,664	1,383,664	-	1,383,664	-
Total Current Liabilities	9,940,621	9,983,581	(42,960)	8,893,118	1,047,503
Non Current Liabilities					
Current Maturities of LTD	(1,383,664)	(1,383,664)	-	(1,383,664)	-
Long Term Debt	110,440,440	110,481,390	(40,950)	45,249,774	65,190,665
Total Non Current Liabilities	109,056,776	109,097,726	(40,950)	43,866,110	65,190,665
Total Liabilities	118,997,397	119,081,307	(83,910)	52,759,229	66,238,168
Net Assets					
Unrestricted Fund Balance	62,610,618	62,610,618	-	55,989,130	6,621,488
YTD Excess of Revenues	8,592,853	7,575,245	1,017,608	7,203,584	1,389,270
Total Net Assets	71,203,471	70,185,863	1,017,608	63,192,713	8,010,758
Total Liabilities and Net Assets	190,200,868	189,267,170	933,698	115,951,942	74,248,926

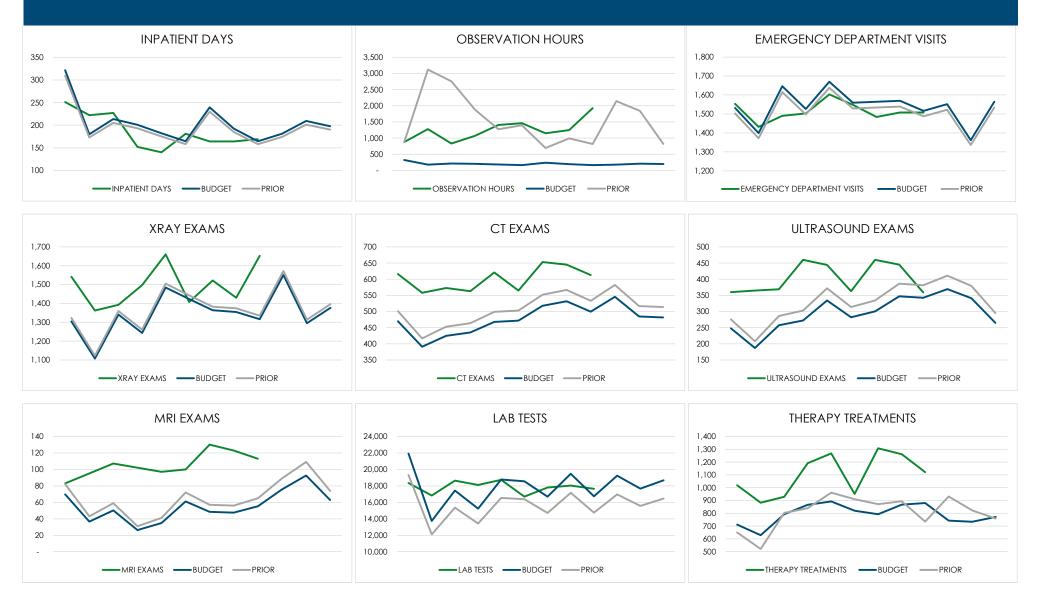


2024 STATISTIC DETAILS

OBSERVATION HOURS B80 1.276 B33 1.072 1.404 1.489 1.486 1.248 1.093 PROR 8071 3.119 2.202 1.255 1.705 651 1.21 1.030 PROR 8171 3.119 2.755 1.862 1.272 1.344 666 974 681 BUDCHT 1.331 1.397 1.644 1.356 1.670 1.545 1.540 1.546 1.549 1.546 1.549 1.546 1.549 1.546 1.549 1.546 1.549 1.546 1.549 1.546 1.549 1.646 1.549 1.642 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643	FINANCE DEPARTMENT					20	24 JIA			AILJ
BUDCET 321 100 121 201 182 144 229 142 144 229 142 146 123 205 133 127 158 123 158 158 DesERVATION HOURS 1.053 3.147 3.368 2.022 1.563 1.046 1.464 1.464 1.502 </th <th>Statistic</th> <th>JAN</th> <th>FEB</th> <th>MAR</th> <th>APR</th> <th>MAY</th> <th>JUN</th> <th>JUL</th> <th>AUG</th> <th>SEP</th>	Statistic	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
PROR 309 173 205 175 175 183 230 185 185 BLD CFI 1.065 3.814 3.349 2.002 1.554 1.755 8.51 1.145 1.446 1.427 1.341 1.245 1.354 1.216 <t< td=""><td>INPATIENT DAYS</td><td>251</td><td>222</td><td>227</td><td>152</td><td>140</td><td>181</td><td>164</td><td>164</td><td>169</td></t<>	INPATIENT DAYS	251	222	227	152	140	181	164	164	169
OBSERVATION HOURS 880 1.276 833 1.072 1.404 1.489 1.480 1.248 1.093 PROR 8071 3.119 2.202 1.255 1.705 651 1.21 1.030 PROR 8171 3.119 2.755 1.862 1.272 1.344 666 974 681 BLIDCET 1.331 1.397 1.644 1.356 1.670 1.545 1.540 1.546 1.549 1.546 1.549 1.544 1.549 1.546 1.549 1.641 1.549 1.641 1.549 1.641 1.549 1.642 1.549 1.642 1.549 1.642 1.549 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.642 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643 1.643	BUDGET	321	180	213	201	182	164	239	192	164
BUDGLT 10.85 3.914 3.394 2.322 1.556 1.750 871 1.116 1.000 EMREGENC DEFARIMENT VISTS 1.553 1.432 1.470 1.522 1.344 1.464 1.464 1.666 1.968 1.800 EMREGENC DEFARIMENT VISTS 1.553 1.432 1.470 1.522 1.643 1.829 1.534 1.392 1.646 1.522 1.534 1.393 1.646 1.522 1.534 1.393 1.646 1.529 1.534 1.539 1.638 1.539 1.638 1.539 1.646 1.539 1.646 1.539 1.646 1.539 1.647 1.539 1.647 1.539 1.647 1.539 1.649 1.539 1.649	PRIOR	309	173	205	193	175	158	230	185	158
PRICR 971 3.117 2.725 1.822 1.272 1.348 666 994 681 BUDGET 1.531 1.492 1.403 1.540 1.541 1.540 1.541 1.541 1.541 1.541 1.541 1.541 1.541 1.541 1.541 1.541 1.541 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.542 1.543 1.543 1.541 1.542 1.543 1.541 1.542 1.543 1.542 1.543 1.543 1.544 1.542 1.543 1.544 1.543	OBSERVATION HOURS	880	1,276	833	1,072	1,404	1,459	1,148	1,248	1,924
EMERGENCY DEPARTMENT VISITS 1,553 1,422 1,470 1,620 1,640 1,544 1,508 1,508 PRIOR 1,552 1,372 1,415 1,477 1,838 1,527 1,534 1,527 1,544 1,528 1,534 1,539 1,445 GIC ASES 93 64 81 97 166 92 103 154 118 BUDCET 110 58 74 89 97 85 68 91 63 BUDCET 100 64 25 16.46 16.272 16.46 17.80 17.424 BUDCET 19.91 13.725 17.424 15.542 16.46 14.733 16.78 16.783 16.783 16.783 16.783 16.78 16.783 16.735 1.728 16.544 14.733 11.738 1.728 1.783 1.447 1.433 1.343 1.347 1.545 1.345 1.343 1.344 1.356 1.355 1.345 1.345	BUDGET	1,065	3,814	3,369	2,302	1,556	1,705	851	1,216	1,000
BUDCET 1.531 1.379 1.464 1.526 1.670 1.554 1.547 1.516 1.537 1.534 1.537 1.541 1.537 1.534 1.535 1.431 1.544 1.534 1.534 1.534 1.535 1.431 <t< td=""><td>PRIOR</td><td>871</td><td>3,119</td><td>2,755</td><td>1,882</td><td>1,272</td><td>1,394</td><td>696</td><td>994</td><td>818</td></t<>	PRIOR	871	3,119	2,755	1,882	1,272	1,394	696	994	818
BUDCET 1.531 1.379 1.464 1.526 1.670 1.554 1.547 1.516 1.537 1.534 1.537 1.541 1.537 1.534 1.535 1.431 1.544 1.534 1.534 1.534 1.535 1.431 <t< td=""><td>EMERGENCY DEPARTMENT VISITS</td><td>1,553</td><td>1,432</td><td>1,490</td><td>1,502</td><td>1,603</td><td>1,548</td><td>1,484</td><td>1,508</td><td>1,508</td></t<>	EMERGENCY DEPARTMENT VISITS	1,553	1,432	1,490	1,502	1,603	1,548	1,484	1,508	1,508
PRIOR 1.502 1.212 1.115 1.472 1.487 1.489 1.599 1.487 SIG CASES 93 488 81 97 106 92 103 126 118 SUDGET 110 58 74 89 97 75 72 108 73 SIEP LAB 28 23 34 34 24 124 17 1 - SIEP LAB 28 23 34 34 24 124 17 1 - SIEP LAB 28 23 34 145 18,075 18,647 17,849 1,452 1,453 1,433 1,749 1,450 1,433 1,745 1,535 1								1,564		1,516
Gi CASS 93 86 81 97 106 92 103 126 118 BUDCET 110 0.58 74 89 97 85 82 97 85 PRIOR 26 73 87 75 72 88 73 BUDCET 26 23 34 34 32 24 73 75 72 88 73 BUDCET 20 10 73 15.58 15.49 16.40 16.57 16.59 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 16.49 13.49	PRIOR	1,502	1,372	1,615		1,638		1.534	1,539	1,487
BUDGET 110 58 74 89 97 65 82 91 65 SLEP LAB 28 23 34 34 21 24 17 1 - SLEP LAB 26 23 34 34 21 24 17 1 - LAB TESTS 18,332 16,623 18,645 18,097 18,275 16,644 17,810 18,026 1,353 1,474 1,545 1,645 18,045 16,643 1,4713 17,148 1,4718 <td>GI CASES</td> <td></td> <td>88</td> <td>81</td> <td></td> <td>106</td> <td></td> <td></td> <td></td> <td>118</td>	GI CASES		88	81		106				118
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PRIOR 294.7 313.0 324.5 322.3 325.5 309.5 311.8 333.7 344.0										
	PRIOR	294.7	313.0	324.5	322.3	325.5	309.5	311.8	333.7	344.0



2024 STATISTIC GRAPHS





2024 STATISTIC GRAPHS

