Agenda

1. **1:00 – Call to Order**
    a. Introductions as needed
    b. Business from audience
        i. Letters to commissioner review and follow up

2. **1:08 – Consent Agenda** – See separate Consent Agenda – *Action (vote)*

3. **1:10 – Approval of Minutes** – *Action (vote)*
    a. August 27, 2026 Regular Meeting

4. **1:12 - Patient Story** – Jennifer Burkhardt, CTLO – *Info*

5. **1:15 – Safety Champion Award –** Jennifer Burkhardt, CTLO – *Info*

6. **1:20 – Hospital Expansion Update**– Dick Bratton - *Info*

7. **Executive Reports**
    a. **1:40** – Quality Report and Dashboard, Tori Bernier, CNO/COO– *Info*
    b. **2:00** – Finance Report, Cheryl Cornwell, CFO– *Info*
    c. **2:20** – Advocacy Committee, Jennifer Burkhardt, CTLO – *Info*
    d. **2:40** – Executive Report, Josh Martin, CEO – *Info*

8. **Commissioner Business**
    a. **3:00 -** Medical Staff Privileges – *Action (vote)*

Initial Appointments

Wendy Lau, MD	ACU
Alex Sheehy (Hagen), PA-C	Emergency Medicine
Justin Vaughn, CRNA	Anesthesia
Maxwell Knapp, MD	Pathology
Briana Poynor, MD	Tele-Neurology
Scott Caganap, MD	Tele-Neurology
Karen Briscoe, MD	Tele-Radiology
Philip Granchi, MD	Tele-Radiology
David Gruen, MD	Tele-Radiology
Ralph Ho, MD	Tele-Radiology
Geetika Klevos, MD	Tele-Radiology
Dhimiter Kondili, MD	Tele-Radiology
Laura Landrieu, MD	Tele-Radiology
Maurice Marchand, MD	Tele-Radiology

Nanci Mercer, MD	Tele-Radiology
Ross Parker, MD	Tele-Radiology
David Reynolds, DO	Tele-Radiology
Alfred Roschmann, MD	Tele-Radiology
David Samuelson, MD	Tele-Radiology
Arthy Saravanan, MD	Tele-Radiology
Ashley Sweeney, MD	Tele-Radiology
Shrey Thawait, MD	Tele-Radiology
Shambhavi Venkataraman, MD	Tele-Radiology
Susan Weinberg, MD	Tele-Radiology
Chen Yin, MD	Tele-Radiology

Reappointments

Thomas Griffith, ND	Ambulatory Wellness Center
Joseph Kohn, ARNP	Ambulatory McCleary
Bruce Geryk, MD	Tele-Neurology

b. **3:05-** Board Discussion "Key-person insurance: A valuable and important tool for business owners" - *Discussion*

c. **3:10** - Review Upcoming Events– *Info*

9. **3:15- Executive Session** - *(i) discuss claims with legal counsel existing or reasonably expected litigation*

10. 3:25 – Adjourn – *Action (vote)*

Upcoming events: - **BOLD events indicate desired Commissioner attendance.**

- Ladies Night Out | October 8, 2026 5:30 pm
- Public Budget Hearing| October 22, 2026 12:15 pm
- Summit Fights Hunger | December 16-17, 2026

Consent Agenda

A very useful technique involves the use of a consent agenda. The board agenda planners (usually the executive or governance committee, but occasionally the board chair with the CEO) divide agenda issues into two groups of items. The first are those items that must be acted on because of legal, regulatory, or other requirements, but are not significant enough to warrant discussion by the full board. Such issues are combined into a single section of the board agenda book; members review these materials prior to the meeting, and if no one has any questions or concerns, the entire block of issues is approved with one board vote and no discussion. This frees up a tremendous amount of time that would otherwise be squandered on minor issues. Any member can request that an item be removed from the consent agenda and discussed by the full board. The

success of the consent agenda is predicated upon all board members reading the material in the consent agenda section of the board agenda book. If they do not, then the board becomes a veritable rubber stamp. The second group of agenda items are those important issues that require discussion, deliberation, and action by the board. These are addressed one by one.

Executive Session Justification

Executive Session is convened to discuss the following topics, as permitted by the cited sections of the Revised Code of Washington (RCW):

- Executive session (RCW 42.30.110)
    a. (a) national security
    b. (b) (c)real estate
    c. (d) negotiations of publicly bid contracts
    d. (e) export trading
    e. (f) complaints against public officers/employees
    f. (g) qualifications of applicant or review performance of public employee/elective office
    g. (h) evaluate qualifications of candidate for appointment to elective office
    h. (i) discuss claims with legal counsel
        i. existing or reasonably expected litigation
        ii. litigation or legal risks expected to result in adverse legal or financial consequences
        iii. presence of legal counsel alone does not justify executive session
    i. QI/peer review committee documents and discussions
- Final action must be in open meeting

Consent Agenda

For the Period:		
August 2026		
Description		**Amount**
Payroll	$	3,980,482
A/P Operations	$	4,629,150
A/P Capital	$	-
Community Care	$	279,598
Bad Debt	$	610,276
Property Tax Credit	$	-
Total	**$**	**9,499,506**

SUMMIT PACIFIC
• MEDICAL CENTER •

BOARD OF COMMISSIONERS REGULAR MEETING MINUTES

August 27, 2026

AGENDA	DISCUSSION/CONCLUSIONS	ACTIONS/FOLLOW-UP
CALL TO ORDER	**CALL TO ORDER** The meeting of the Board of Commissioners of Grays Harbor County Public Hospital District No. 1 was called to order by Board Chair Hooper at 1:00 p.m. **Commissioners Present:** Andrew Hooper, Shannon Brear, Kevin Bossard, Carolyn Wescott, Georgette Hiles **Present:** Josh Martin, Cheryl Cornwell, Jennifer Burkhardt, Dr. Ken Dietrich, Jori Stott, Angie Gerber, Sara Oliver, Nicki Hutchinson, Tania Mendez, Cinthya Schuder, Morgan Lundy, Carlene Heath, Wendy Hawkins, Diana Kolar, Jennifer Dorsey, Dr. Shawn Andrews, Dr. Dominic Femiano, Schelli Slaughter, Kellie Snyder	
BUSINESS FROM AUDIENCE	**Business from Audience** • CEO Martin shared the tragic news of the passing of former Commissioner Gary Thumser and LaDonna, a respiratory therapist. • A memorial service for Commissioner Thumser will be held at SPMC on September 5. • CMO Dietrich introduced Dr. Dominic Femiano of Sports Medicine. The specialty encompasses nonsurgical orthopedic care and care for athletes. Dr. Femiano has shared information with local schools.	
CONSENT AGENDA	• There was no discussion.	***Commissioner Wescott made a motion to approve the consent agenda. Commissioner Hiles seconded the motion. All voted in favor.***
MINUTES	• July 23, 2026, Regular Board Meeting • August 4–5, 2026, Strategic Planning Retreat	***Commissioner Wescott made a motion to approve the regular Board meeting minutes. Commissioner Hiles seconded the motion. All voted in favor.***

SUMMIT PACIFIC
• MEDICAL CENTER •

BOARD OF COMMISSIONERS REGULAR MEETING MINUTES

August 27, 2026

PATIENT STORY	• CTLO Burkhardt read a patient story regarding Dr. Andrews's care of a patient with an autoimmune disease. (See presentation for additional details.)	
OPEN PUBLIC MEETINGS ACT TRAINING	• Jori Stott introduced the MRSC Open Public Meetings Act training (see presentation for additional details). • Open Public Meetings Act Training	
QUALITY REPORT	• Diana Kolar reviewed the Quality Report and Dashboard (see report for additional details). • Volumes typically fluctuate significantly when programs depend on a single provider.	
FINANCE REPORT	• CFO Cornwell presented the June Finance Report (see presentation for additional details). • July was a strong month, even though it typically has lower volume. • Summit Pacific is currently $1 million over budget. • Summit Pacific informed Inland that it will end the relationship and contract with Signature Performance for billing services. • CFO Cornwell will provide additional details about Signature Performance at the next board meeting. • The Board discussed how SPMC will measure patient satisfaction following the transition to the new billing company.	
ADVOCACY COMMITTEE	• Jennifer and Kevin will attend Rural Advocacy Days next month. • Significant advocacy efforts will focus on the 340B Drug Pricing Program, which remains at risk. • Additional advocacy will focus on mitigating the effects of HR 1. • Developing workforce pipelines remains a priority that requires federal support.	
EXECUTIVE REPORT	• CEO Martin reviewed the Executive Report. (See report for additional details.) • The Board discussed TRC's interest in community-based organizations. • CEO Martin provided an update on the RHTP application submitted to WSHA for IT infrastructure. An additional application will be submitted through the HCA RHTP funding process. • CFO Cornwell has assumed executive sponsorship of the HR 1 response.	

	• The contract with Wellpoint will end at the close of this year. SPMC is actively negotiating with payers.	
COMMISSIONER BUSINESS	**Medical Staff Privileges** **Initial Appointments** Rami-James Assadi, MD — Tele-Neurology Syed Jafri, MD — Tele-Neurology Karen Wollenberg, ARNP — Cardiology David Attaway, MD — Emergency Medicine **Reappointments** Amir Atabeygi, MD — Urgent Care Jeremiah Price, PA-C — Urgent Care Fahad Younas, MD — Cardiology Haroon Yousaf, MD — Cardiology Mohammad Hirzallah, MD — Tele-Neurology **Upcoming Events** • The employee picnic will be held today. • Ladies Night Out tickets are expected to sell quickly. • Reminder: Gary's memorial service will be held September 5 at 10:00 a.m. • A Meta lawsuit settlement related to mental health impacts will provide Washington State with $237 million over the next 10 years.	***Commissioner Bossard made a motion to approve the medical staff privileges as presented. Commissioner Wescott seconded the motion. All voted in favor.***

SUMMIT PACIFIC
• MEDICAL CENTER •

BOARD OF COMMISSIONERS REGULAR MEETING MINUTES

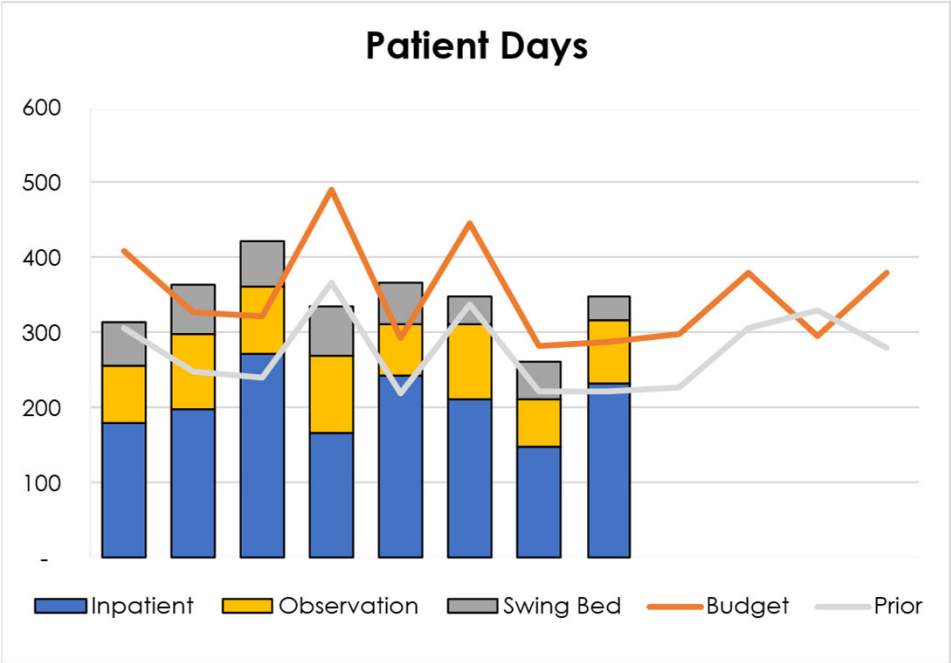
August 27, 2026

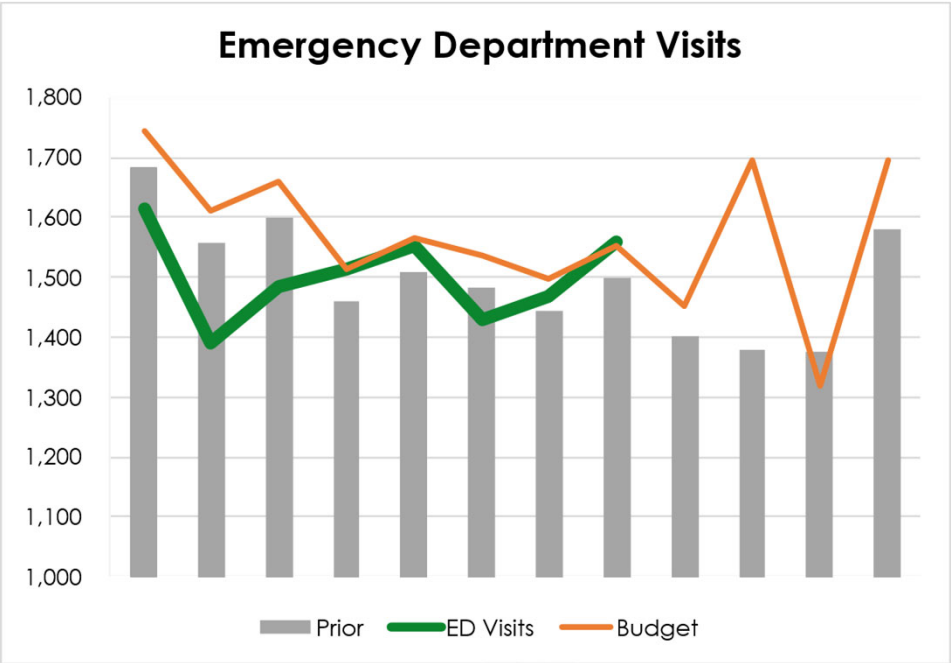
ADJOURNMENT	The regular meeting of the Board of Commissioners adjourned at 2:55 p.m.	***Commissioner Wescott made a motion to adjourn the meeting. Commissioner Hiles seconded the motion. All voted in favor.***

Recording Secretary

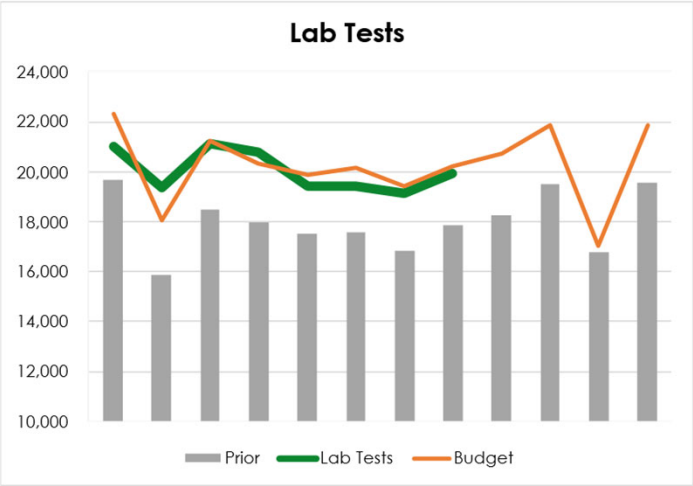
Board Secretary

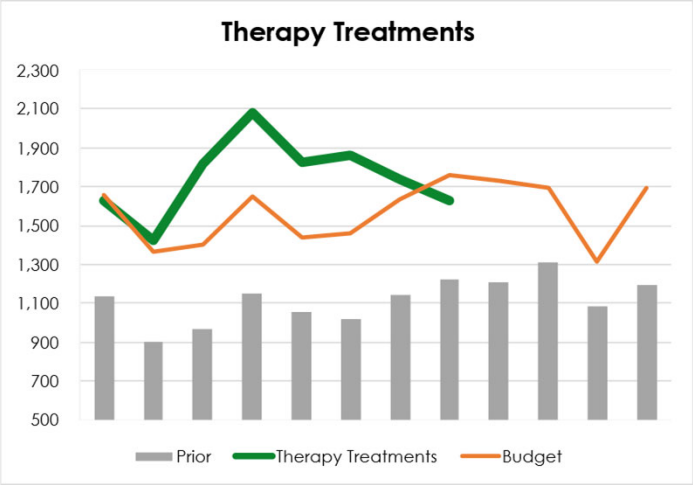
YTD IP & ED Volumes

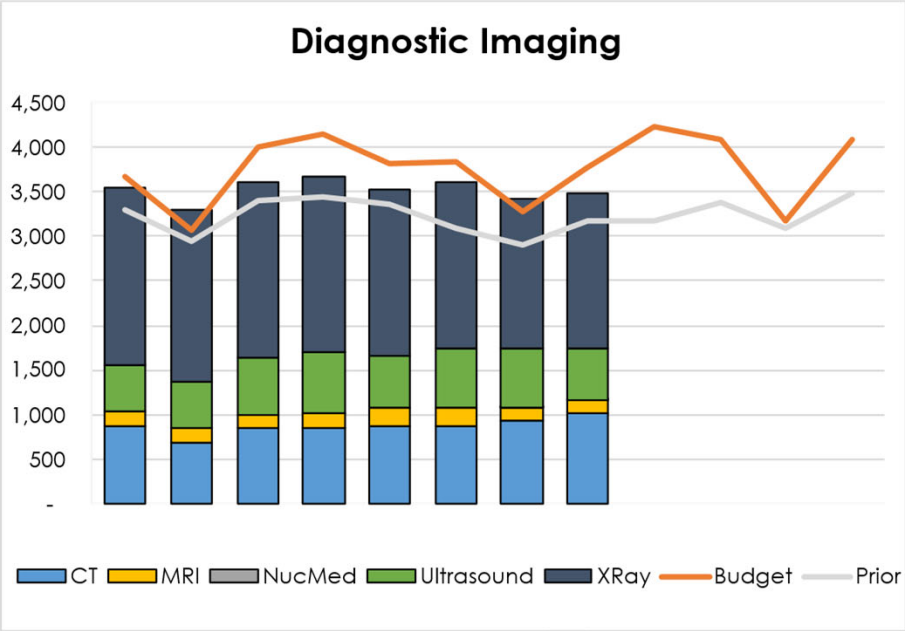




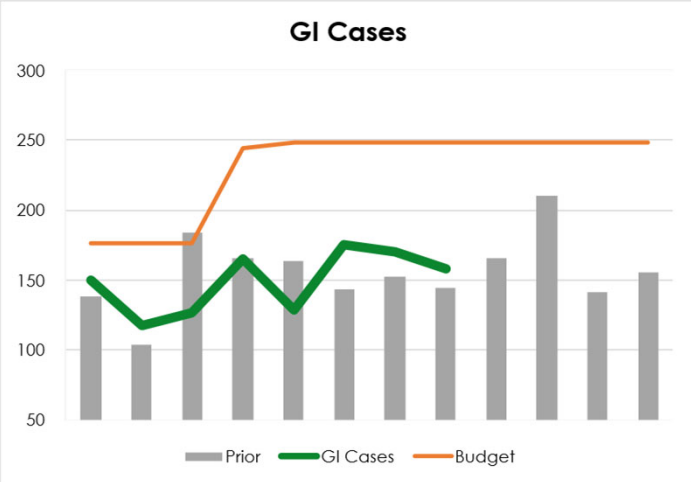
YTD Ancillary Volumes

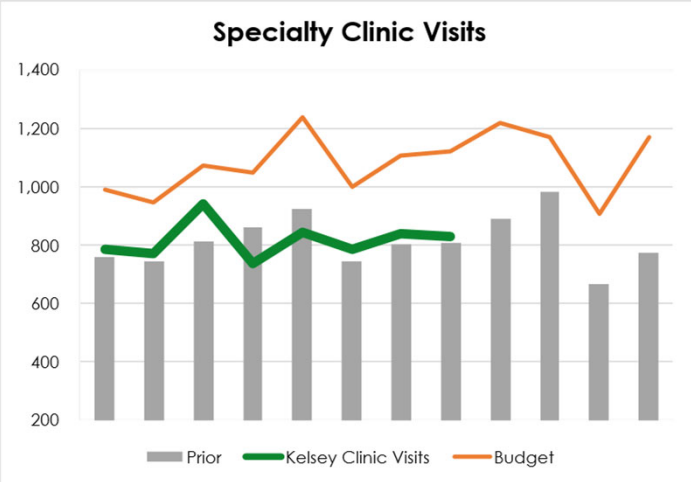


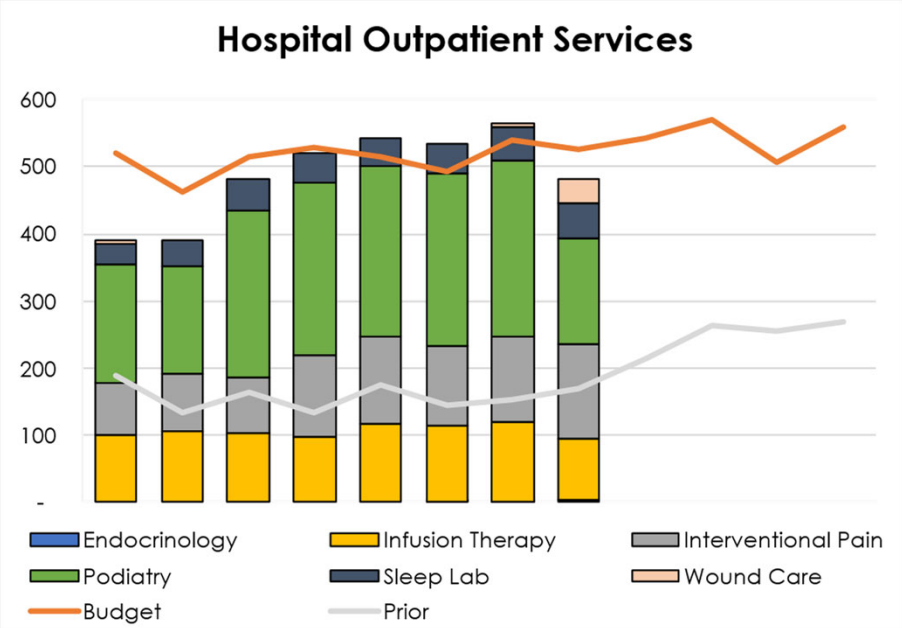




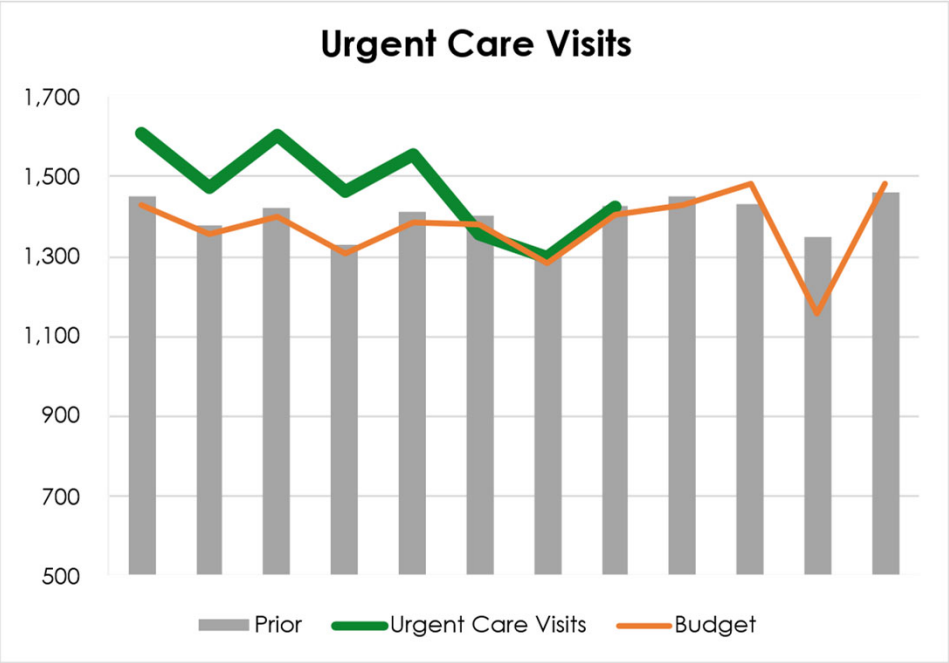
YTD Specialty Volumes

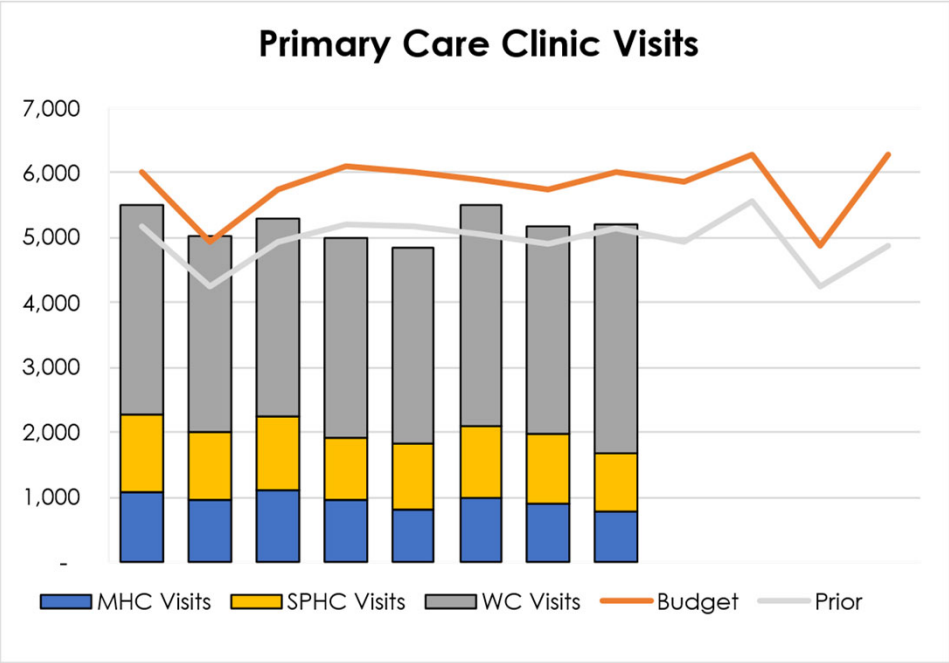






YTD Clinic Volumes



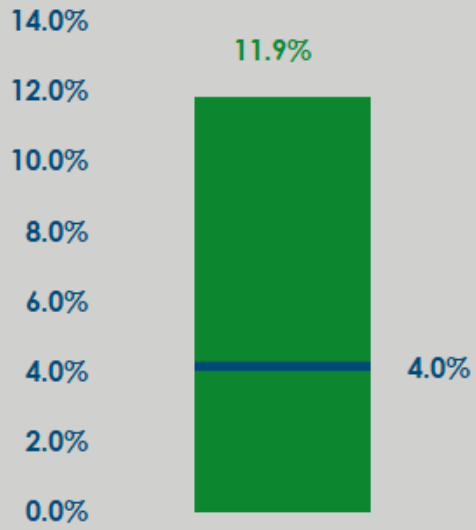


YTD Volumes

Department	Actual	Budget	Surplus (Deficit)	Surplus (Deficit) %
Therapy Treatments	14,014	12,373	**1,641**	**13.3%**
Urgent Care Visits	11,787	10,944	**843**	**7.7%**
Lab Tests	160,285	161,668	**(1,383)**	**(0.9%)**
Patient Days (IP, Obs & SB)	2,764	2,858	**(94)**	**(3.3%)**
Hospital Outpatient Services	3,905	4,099	**(194)**	**(4.7%)**
Diagnostic Imaging Exams	28,144	29,563	**(1,419)**	**(4.8%)**
Emergency Department Visits	12,007	12,674	**(667)**	**(5.3%)**
Primary Care Clinic Visits	41,518	46,438	**(4,920)**	**(10.6%)**
Specialty Clinic Visits	6,531	8,518	**(1,987)**	**(23.3%)**
GI Cases	1,191	1,764	**(573)**	**(32.5%)**

Finance at a Glance

STEWARDSHIP STRATEGIC GOALS



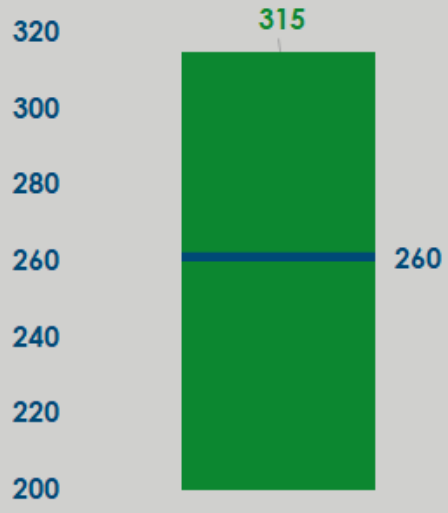
Operating Margin

Goal: 4.0%

All WA Hospitals 2024: 2.3%

Ratio that reflects the profit from operations.

Higher is Better



Days Cash On Hand

Goal: 260

All WA Hospitals 2024: 79

Ability to meet short & long term expenses with no additional revenue.

Higher is Better

Finance at a Glance

Summary Income Statement in $Ks

Year-to-Date Income Statement	Aug-2026	+/-Budget	Aug-2025
Patient Revenue	$ 185,143	$ (10,077)	$ 165,910
Revenue Deductions	$(113,715)	$ 9,976	$ (99,729)
Net Patient Revenue	**$ 71,428**	**$ (101)**	**$ 66,180**
Other Operating Revenue	$ 8,844	$ 5,085	$ 5,915
Total Operating Revenue	**$ 80,272**	**$ 4,984**	**$ 72,095**
Salaries & Benefits	$ (45,422)	$ 621	$ (37,749)
Supplies	$ (4,526)	$ 473	$ (4,494)
Purchased Services	$ (9,119)	$ (471)	$ (9,000)
Other	$ (6,108)	$ 274	$ (5,351)
Depreciation	$ (5,581)	$ (291)	$ (3,387)
Total Operating Expenses	**$ (70,756)**	**$ 607**	**$ (59,981)**
Operating Income (Loss)	**$ 9,516**	**$ 5,591**	**$ 12,114**
Non-Operating Revenue	$ 3,055	$ (300)	$ 4,431
Non-Operating Expense	$ (4,173)	$ (257)	$ (4,258)
Net Income (Loss)	**$ 8,398**	**$ 5,034**	**$ 12,287**

Summary of performance.

How much income is generated and how much it costs to generate that income. The result represents the profit/loss for the period.

Finance at a Glance

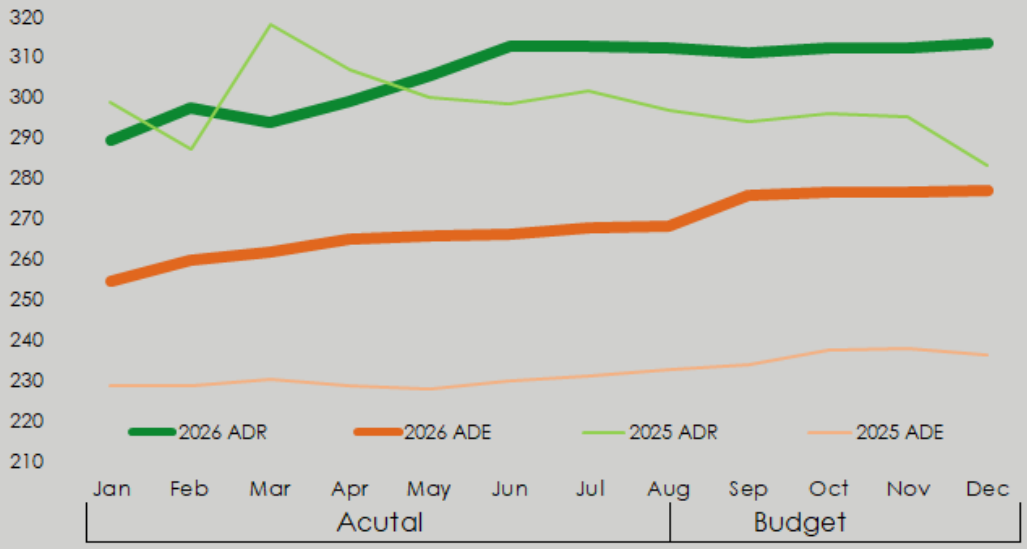
Summary Balance Sheet in $Ks

	Aug-2026	Jul-2026	Aug-2025
Cash	$ 104,986	$ 104,254	$ 98,139
Net Accounts Receivable	$ 14,855	$ 13,598	$ 13,572
Other Receivables	$ 5,103	$ 4,015	$ 5,675
Total Current Assets	**$ 124,944**	**$ 121,867**	**$ 117,386**
Property, Plant & Equipment, Net	$ 89,640	$ 89,612	$ 91,206
Total Assets	**$ 214,583**	**$ 211,479**	**$ 208,592**
Accounts Payable	$ 1,150	$ 108	$ 5,243
Payroll Liabilities	$ 8,734	$ 7,293	$ 5,532
Current Portion of Long Term Deb	$ 2,114	$ 2,114	$ 2,768
Other Liabilities	$ 1,846	$ 1,057	$ 5,003
Total Current Liabilities	**$ 13,845**	**$ 10,572**	**$ 18,545**
Non Current Liabilities	**$ 105,550**	**$ 105,962**	**$ 107,766**
Unrestricted Fund Balance	$ 8,398	$ 8,155	$ 12,287
YTD Excess of Revenues	$ 86,790	$ 86,790	$ 69,994
Total Net Assets	**$ 214,583**	**$ 211,479**	**$ 208,592**

Snapshot of financial position at a specific point in time.
Assets - what we own. Liabilites - what we owe.
Net Assets - what we are worth.

Finance at a Glance

Average Daily in $Ks



$312

Average Daily Revenue (ADR)

How much net operating revenue is generated on average per day.

Higher is Better

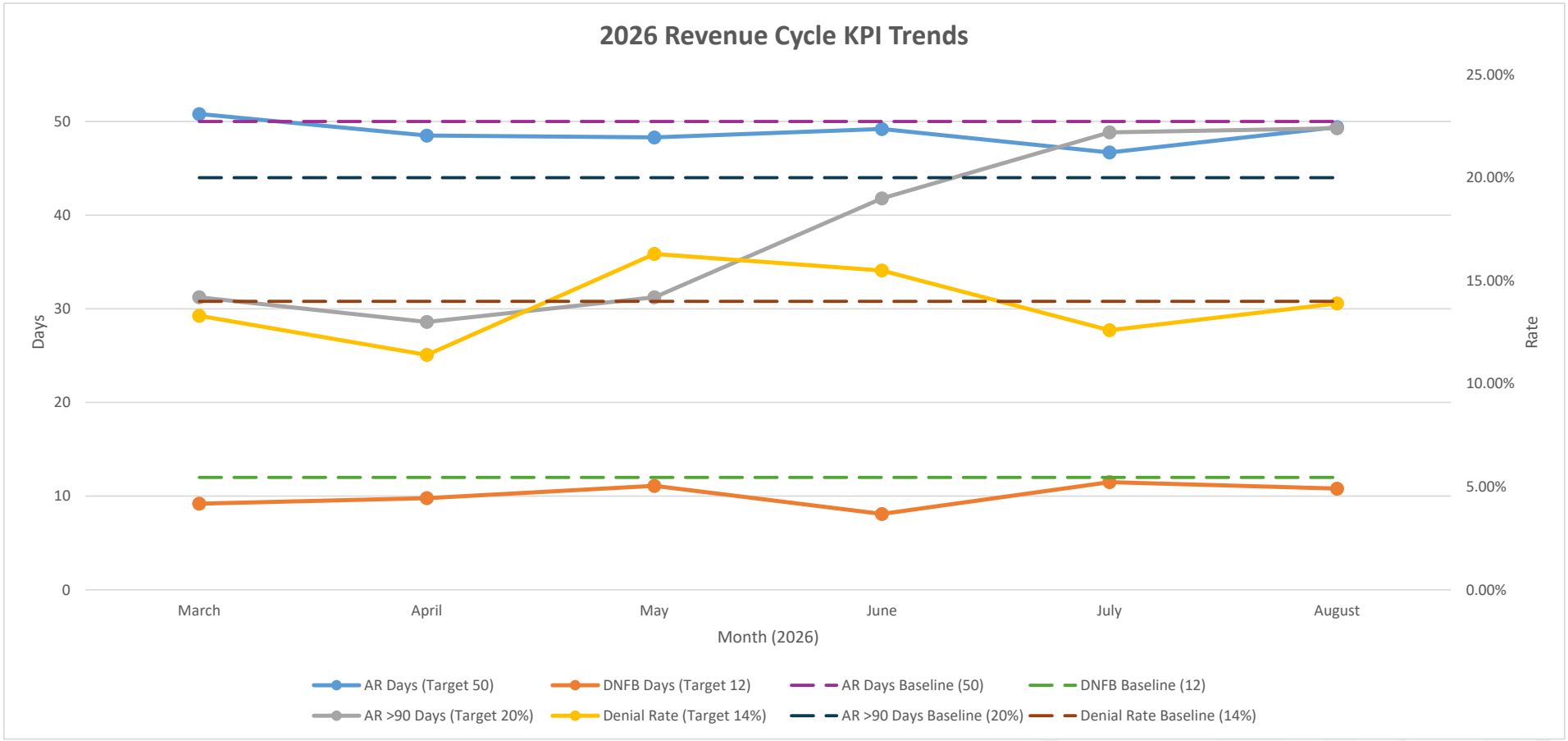
$268

Average Daily Expense (ADE)

How much it costs to generate revenue on average per day.

Lower is Better

Revenue Cycle KPIs



Revenue Cycle KPIs

KPI	March	April	May	June	July	August
AR Days = 50	50.8	48.5	48.3	49.2	46.7	49.4
DNFB = 12	9.2	9.8	11.1	8.1	11.5	10.8
AR > 90 Days = 20%	14.2%	13.0%	14.2%	19.0%	22.2%	22.4%
Denial Rate = 14%	13.3%	11.4%	16.3%	15.5%	12.6%	13.9%

Summary & Highlights

- Significant Events
- Out of the Ordinary
- Progress on Projects
- Achievements

August 2026 Finance at a Glance

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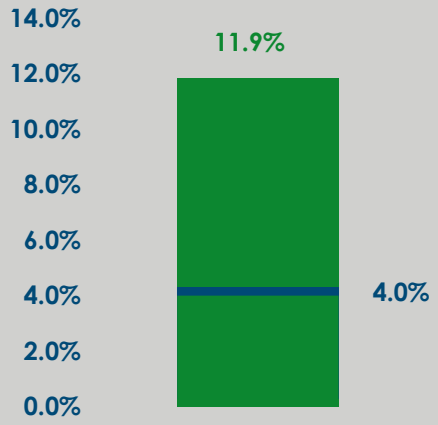
STEWARDSHIP STRATEGIC GOALS



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Ratio that reflects the profit from operations.
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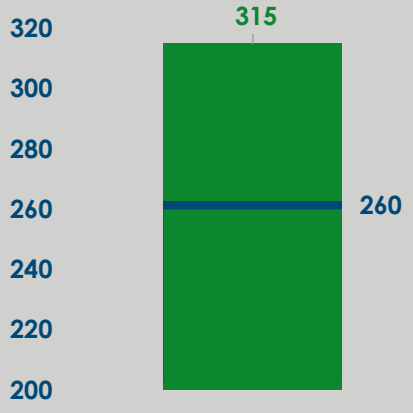

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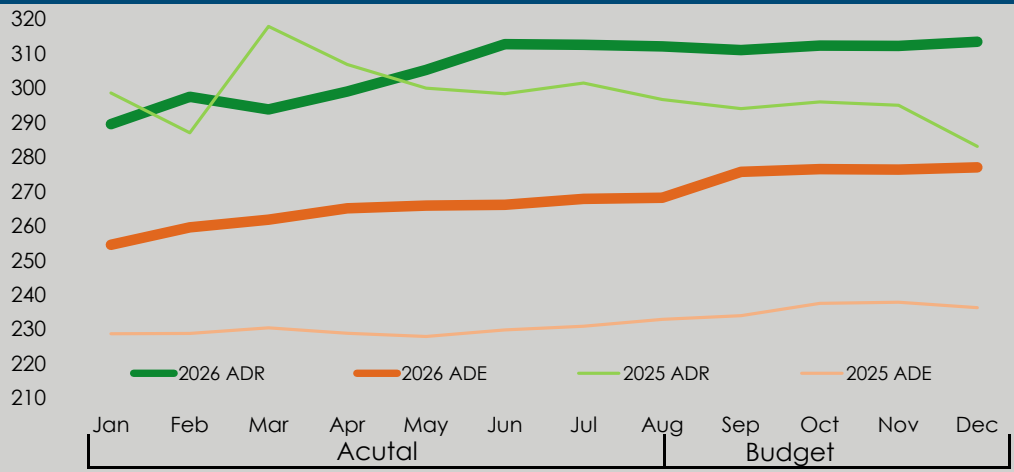

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SUMMIT PACIFIC
MEDICAL CENTER

2026 Income Statement

Aug-2026	Month-to-Date				Year-to-Date			
	Actual	Budget	Variance	Var%	Actual	Budget	Variance	Var%
Gross Patient Revenue								
Medicare Revenue	$ 10,896,937	$ 10,897,563	$ (626)	(0.0%)	$ 83,593,368	$ 85,516,372	$ (1,923,004)	(2.2%)
Medicaid Revenue	$ 4,819,393	$ 5,401,798	$ (582,405)	(10.8%)	$ 38,935,620	$ 42,087,110	$ (3,151,490)	(7.5%)
Other Revenue	$ 7,632,805	$ 8,766,771	$ (1,133,966)	(12.9%)	$ 62,156,454	$ 67,283,858	$ (5,127,404)	(7.6%)
Total Gross Patient Revenue	**$ 23,349,135**	**$ 25,066,132**	**$ (1,716,997)**	**(6.8%)**	**$ 184,685,442**	**$ 194,887,340**	**$ (10,201,898)**	**(5.2%)**
Patient Revenue Deductions								
Medicare Contractual	$ 6,979,251	$ 5,911,623	$ (1,067,628)	(18.1%)	$ 50,247,710	$ 54,761,823	$ 4,514,112	8.2%
Medicaid Contractual	$ 3,622,943	$ 3,744,051	$ 121,109	3.2%	$ 27,477,297	$ 29,789,143	$ 2,311,845	7.8%
Other Contractual	$ 3,295,572	$ 3,266,633	$ (28,940)	(0.9%)	$ 21,377,962	$ 25,466,009	$ 4,088,047	16.1%
Bad Debt Expense	$ 134,337	$ 2,123,071	$ 1,988,734	93.7%	$ 9,960,421	$ 8,855,980	$ (1,104,441)	(12.5%)
Community Care	$ 279,598	$ 356,154	$ 76,556	21.5%	$ 2,978,652	$ 2,805,198	$ (173,454)	(6.2%)
Administrative Adjustments	$ 137,470	$ 255,243	$ 117,773	46.1%	$ 1,673,229	$ 2,013,267	$ 340,038	16.9%
Total Revenue Deductions	**$ 14,449,171**	**$ 15,656,775**	**$ 1,207,604**	**7.7%**	**$ 113,715,271**	**$ 123,691,419**	**$ 9,976,148**	**8.1%**
340B Revenue	$ 53,351	$ 41,667	$ 11,685	28.0%	$ 457,955	$ 333,333	$ 124,622	37.4%
Net Patient Revenue	**$ 8,953,316**	**$ 9,451,024**	**$ (497,708)**	**(5.3%)**	**$ 71,428,125**	**$ 71,529,254**	**$ (101,129)**	**(0.1%)**
Other Revenue								
Other Operating Income	$ 621,804	$ 469,816	$ 151,988	32.4%	$ 8,843,763	$ 3,758,528	$ 5,085,236	135.3%
Total Other Revenue	**$ 621,804**	**$ 469,816**	**$ 151,988**	**32.4%**	**$ 8,843,763**	**$ 3,758,528**	**$ 5,085,236**	**135.3%**
Net Operating Revenue	**$ 9,575,120**	**$ 9,920,840**	**$ (345,720)**	**(3.5%)**	**$ 80,271,889**	**$ 75,287,782**	**$ 4,984,107**	**6.6%**
Operating Expenses								
Salaries & Wages	$ 4,443,393	$ 4,770,402	$ 327,009	6.9%	$ 35,616,550	$ 36,060,093	$ 443,543	1.2%
Benefits	$ 1,285,791	$ 1,256,762	$ (29,029)	(2.3%)	$ 9,805,789	$ 9,983,650	$ 177,860	1.8%
Professional Fees	$ 327,708	$ 262,660	$ (65,048)	(24.8%)	$ 1,984,004	$ 2,095,720	$ 111,716	5.3%
Supplies	$ 674,790	$ 624,883	$ (49,907)	(8.0%)	$ 4,525,733	$ 4,999,063	$ 473,330	9.5%
Utilities	$ 59,662	$ 67,843	$ 8,181	12.1%	$ 567,546	$ 542,741	$ (24,805)	(4.6%)
Purchased Services	$ 1,120,974	$ 1,080,297	$ (40,677)	(3.8%)	$ 9,119,038	$ 8,647,939	$ (471,099)	(5.4%)
Insurance	$ 33,241	$ 55,167	$ 21,925	39.7%	$ 306,524	$ 441,333	$ 134,809	30.5%
Other Expenses	$ 428,941	$ 392,460	$ (36,482)	(9.3%)	$ 3,154,706	$ 3,216,989	$ 62,283	1.9%
Rentals & Leases	$ 8,078	$ 9,884	$ 1,806	18.3%	$ 94,836	$ 84,530	$ (10,306)	(12.2%)
Depreciation	$ 753,467	$ 759,395	$ 5,928	0.8%	$ 5,580,936	$ 5,290,410	$ (290,526)	(5.5%)
Total Operating Expenses	**$ 9,136,045**	**$ 9,279,752**	**$ 143,707**	**1.5%**	**$ 70,755,661**	**$ 71,362,467**	**$ 606,807**	**0.9%**
Operating Income (Loss)	**$ 439,075**	**$ 641,088**	**$ (202,013)**	**(31.5%)**	**$ 9,516,228**	**$ 3,925,314**	**$ 5,590,914**	**142.4%**
Non-Operating Revenue/(Expenses)								
Tax Revenue	$ 15,028	$ 43,000	$ (27,972)	(65.1%)	$ 512,893	$ 654,000	$ (141,107)	(21.6%)
Contributions from SPMF	$ -	$ 65,000	$ (65,000)	(100.0%)	$ 22,251	$ 520,000	$ (497,749)	(95.7%)
Interest Income	$ 308,868	$ 272,670	$ 36,198	13.3%	$ 2,520,187	$ 2,181,360	$ 338,827	15.5%
Interest Expense	$ (519,268)	$ (454,602)	$ (64,666)	14.2%	$ (4,173,238)	$ (3,916,093)	$ (257,145)	6.6%
Total Non-Operating Rev/(Expenses)	**$ (195,372)**	**$ (73,932)**	**$ (121,440)**	**164.3%**	**$ (1,117,907)**	**$ (560,733)**	**$ (557,174)**	**99.4%**
Net Income (Loss)	**$ 243,703**	**$ 567,156**	**$ (323,452)**	**(57.0%)**	**$ 8,398,321**	**$ 3,364,581**	**$ 5,033,740**	**149.6%**

SUMMIT PACIFIC
MEDICAL CENTER

2026 Income Statement

Aug-2026	Month-to-Date				Year-to-Date			
	Actual	Budget	Variance	Var%	Actual	Budget	Variance	Var%
METRICS								
Operating Margin (S&P)	(0.8%)	1.9%	(2.7%)		6.7%	0.0%	6.6%	
Operating Margin	4.6%	6.5%	(1.9%)		11.9%	5.2%	6.6%	
Net Income Margin	2.5%	5.7%	(3.2%)		10.5%	4.5%	6.0%	
Days in AR					49	50	1	1.4%
Days Cash on Hand					315	260	55	21.1%
Deduction %	61.9%	62.5%	0.6%		61.6%	63.5%	1.9%	
Net Patient Revenue %	38.1%	37.5%	0.6%		38.4%	36.5%	1.9%	
Net Operating Revenue %	41.0%	39.6%	1.4%		43.5%	38.6%	4.8%	
Paid FTEs (excludes Agency)	468.0	517.4	49.5	9.6%	462.3	512.7	50.3	9.8%
Hours	74,874	86,926	12,052	13.9%	664,714	693,233	28,519	4.1%
Net Patient Revenue per FTE ($K)	$ 19,133	$ 18,266	$ (867)	(4.7%)	$ 154,495	$ 139,528	$ 14,967	10.7%
Labor Cost per FTE ($K)	$ 12,243	$ 11,649	$ (594)	(5.1%)	$ 98,246	$ 89,815	$ (8,431)	(9.4%)

SUMMIT PACIFIC
• MEDICAL CENTER •

Balance Sheet as of Aug-2026

Assets	Aug-2026	Jul-2026	1 Month Variance	Aug-2025	12 Month Variance
Current Assets					
Operating Cash	89,016,326	87,865,888	1,150,439	71,252,578	17,763,749
Self-Insured Reserve	1,957,500	1,957,500	-	1,957,500	-
Total Operating Cash	**90,973,826**	**89,823,388**	**1,150,439**	**73,210,078**	**17,763,749**
MFP Construction Cash	5,758,405	6,176,642	(418,237)	16,675,292	(10,916,887)
Debt Reserve	8,253,492	8,253,492	-	8,253,492	-
Total Restricted Cash	**14,011,897**	**14,430,134**	**(418,237)**	**24,928,784**	**(10,916,887)**
Accounts Receivables	37,757,790	35,325,026	2,432,763	36,554,684	1,203,106
Less Allow for Uncollectables	(4,865,574)	(5,429,738)	564,164	(7,062,153)	2,196,579
Less Contractual Adjustments	(18,037,577)	(16,296,860)	(1,740,717)	(15,920,376)	(2,117,201)
Accounts Receivable - Net	**14,854,638**	**13,598,428**	**1,256,210**	**13,572,154**	**1,282,484**
Taxes Receivable	15,028	2,721	12,307	43,208	(28,180)
Other Receivables	3,071,910	2,305,445	766,465	3,202,098	(130,188)
Inventory	909,671	917,015	(7,344)	934,202	(24,531)
Prepaid Expenses	1,106,613	789,821	316,792	1,495,106	(388,493)
Total Current Assets	**124,943,584**	**121,866,952**	**3,076,632**	**117,385,630**	**7,557,954**
Property, Plant and Equipment					
Land	1,652,029	1,652,029	-	1,652,029	-
Land Improvements	6,169,063	6,169,063	-	4,571,049	1,598,015
Buildings	88,847,381	88,715,996	131,385	47,846,490	41,000,890
Equipment	29,635,874	28,932,927	702,948	27,031,859	2,604,015
Right of Use Asset	1,119,634	1,119,634		-	
Construction In Progress	10,889,908	10,938,144	(48,236)	51,807,222	(40,917,314)
Less Accumulated Depreciation	(48,674,086)	(47,915,917)	(758,170)	(41,702,526)	(6,971,561)
Property, Plant and Equipment - Net	**89,639,803**	**89,611,876**	**27,927**	**91,206,124**	**(1,566,321)**
Total Assets	**214,583,387**	**211,478,828**	**3,104,558**	**208,591,754**	**5,991,633**

SUMMIT PACIFIC
• MEDICAL CENTER •

Balance Sheet as of Aug-2026

Liabilities	Aug-2026	Jul-2026	1 Month Variance	Aug-2025	12 Month Variance
Current Liabilities					
Accounts Payable	1,150,375	107,867	1,042,508	5,242,730	(4,092,354)
Other Payables	1,985,843	1,643,532	342,310	1,730,940	254,903
Payroll and Related Liabilities	8,734,399	7,292,918	1,441,481	5,531,770	3,202,629
Interest Payable	1,439,182	980,564	458,617	1,422,742	16,440
Third Party Settlement Payable	(1,710,447)	(1,710,447)	-	616,444	(2,326,891)
Other Current Liabilities	131,647	143,695	(12,048)	1,233,104	(1,101,457)
Current Maturities of LTD	2,114,269	2,114,269	-	2,767,516	(653,247)
Total Current Liabilities	**13,845,268**	**10,572,399**	**3,272,869**	**18,545,245**	**(4,699,977)**
Non Current Liabilities					
Current Maturities of LTD	(2,114,269)	(2,114,269)	-	(2,767,516)	653,247
Long Term Debt	107,663,879	108,075,893	(412,014)	110,533,156	(2,869,277)
Total Non Current Liabilities	**105,549,610**	**105,961,624**	**(412,014)**	**107,765,640**	**(2,216,030)**
Total Liabilities	**119,394,878**	**116,534,023**	**2,860,855**	**126,310,885**	**(6,916,007)**
Net Assets					
Unrestricted Fund Balance	8,055,347	8,055,347	-	8,055,347	-
YTD Excess of Revenues	78,734,841	78,734,841	-	61,938,216	16,796,624
YTD Earnings(Loss)	8,398,321	8,154,617		12,287,305	
Total Net Assets	**95,188,509**	**94,944,805**	**-**	**82,280,869**	**12,907,640**
Total Liabilities and Net Assets	**214,583,387**	**211,478,828**	**3,104,558**	**208,591,754**	**5,991,633**

Statistic	Jan-2026	Feb-2026	Mar-2026	Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	YTP
Inpatient Days	**180**	**199**	**273**	**166**	**244**	**210**	**148**	**231**	**1,651**
Budget	304	223	243	366	203	290	139	172	1,940
Prior	258	189	206	310	172	246	118	146	1,645
Observation Hours	**1,825**	**2,358**	**2,094**	**2,464**	**1,627**	**2,439**	**1,527**	**2,032**	**16,366**
Budget	1,318	1,638	927	1,539	1,355	2,606	2,873	2,117	14,373
Prior	1,129	1,403	794	1,382	1,161	2,232	2,461	1,813	12,375
Observation Days	**76**	**98**	**87**	**103**	**68**	**102**	**64**	**85**	**682**
Budget	55	68	39	64	56	109	120	88	599
Prior	47	58	33	58	48	93	103	76	516
Swing Bed Days	**59**	**68**	**62**	**67**	**56**	**36**	**50**	**33**	**431**
Budget	50	37	40	60	33	48	23	28	319
Prior	-	-	-	-	-	-	-	-	-
Patient Days (IP, Obs & SB)	**315**	**365**	**422**	**336**	**368**	**348**	**262**	**349**	**2,764**
Budget	409	328	321	490	293	446	282	289	2,858
Prior	305	247	239	368	220	339	221	222	2,161
Emergency Department Visits	**1,613**	**1,389**	**1,485**	**1,514**	**1,551**	**1,428**	**1,468**	**1,559**	**12,007**
Budget	1,742	1,612	1,658	1,512	1,564	1,537	1,496	1,553	12,674
Prior	1,682	1,556	1,600	1,459	1,509	1,483	1,443	1,498	12,230
GI Cases	**150**	**117**	**127**	**165**	**129**	**175**	**170**	**158**	**1,191**
Budget	176	176	176	244	248	248	248	248	1,764
Prior	138	104	184	166	164	143	152	144	1,195
Sleep Lab	**31**	**38**	**46**	**44**	**39**	**44**	**51**	**53**	**346**
Budget	31	27	46	38	46	23	15	23	249
Prior	8	7	12	10	12	6	4	6	65
Lab Tests	**21,039**	**19,379**	**21,137**	**20,774**	**19,429**	**19,444**	**19,128**	**19,955**	**160,285**
Budget	22,321	18,059	21,254	20,343	19,876	20,186	19,434	20,196	161,668
Prior	19,700	15,885	18,509	17,951	17,543	17,548	16,852	17,863	141,851
XRay Exams	**1,981**	**1,935**	**1,972**	**1,977**	**1,858**	**1,864**	**1,680**	**1,724**	**14,991**
Budget	1,925	1,503	2,217	2,341	2,030	2,179	1,695	2,086	15,976
Prior	2,019	1,865	2,014	1,994	1,984	1,735	1,614	1,699	14,924
CT Exams	**864**	**695**	**842**	**852**	**878**	**877**	**941**	**1,026**	**6,975**
Budget	1,059	952	1,019	960	956	866	768	849	7,429
Prior	704	642	701	725	735	710	736	851	5,804
Ultrasound Exams	**529**	**511**	**631**	**675**	**583**	**667**	**669**	**580**	**4,845**
Budget	572	538	599	665	660	596	632	671	4,934
Prior	467	355	550	586	517	514	486	509	3,984
MRI Exams	**169**	**153**	**157**	**173**	**205**	**193**	**135**	**136**	**1,321**
Budget	111	84	169	174	156	139	135	127	1,095
Prior	102	87	123	127	115	122	63	102	841

Statistic	Jan-2026	Feb-2026	Mar-2026	Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	YTP
Nuclear Medicine	-	-	-	**-**	**-**	**-**	**2**	**10**	**12**
Budget	-	-	-	-	-	42	44	42	87
Prior	-	-	-	-	-	-	-	-	-
All Diagnositic Imaging Exams	**3,543**	**3,294**	**3,602**	**3,677**	**3,524**	**3,601**	**3,427**	**3,476**	**28,144**
Budget	3,667	3,076	4,004	4,140	3,802	3,824	3,274	3,775	29,563
Prior	3,292	2,949	3,388	3,432	3,351	3,081	2,899	3,161	
Therapy Treatments	**1,631**	**1,426**	**1,821**	**2,078**	**1,828**	**1,861**	**1,737**	**1,632**	**14,014**
Budget	1,659	1,363	1,406	1,652	1,439	1,463	1,634	1,759	12,373
Prior	1,136	902	967	1,149	1,057	1,019	1,143	1,222	8,595
Sports Medicine	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**45**	**45**
Budget	-	-	-	-	-	-	-	-	-
Prior	-	-	-	-	-	-	-	-	-
Respiratory Therapy	**1,056**	**1,337**	**1,443**	**1,250**	**1,125**	**925**	**782**	**1,017**	**8,935**
Budget	686	671	626	711	774	1,186	926	563	6,142
Prior	883	1,072	803	699	718	1,101	859	523	6,658
Infusion Therapy	**102**	**106**	**104**	**97**	**118**	**112**	**119**	**91**	**849**
Budget	92	71	81	92	81	81	92	81	671
Prior	94	80	80	64	69	78	77	103	645
Interventional Pain	**76**	**87**	**81**	**122**	**128**	**120**	**128**	**142**	**884**
Budget	144	144	144	144	144	144	178	178	1,220
Prior	86	48	73	60	95	60	72	60	554
Wound Care	**5**	**-**	**-**	**-**	**-**	**-**	**6**	**36**	**47**
Budget	96	83	91	96	91	91	96	91	283
Prior	-	-	-	-	-	-	-	-	-
Podiatry	**177**	**160**	**250**	**257**	**256**	**255**	**260**	**158**	**1,773**
Budget	159	138	152	159	152	152	159	152	1,224
Prior	-	-	-	-	-	-	-	-	-
Endocrinology	**-**	**-**	**-**	**-**	**-**	**2**	**1**	**3**	**6**
Budget	-	-	-	-	-	-	-	-	-
Prior	-	-	-	-	-	-	-	-	-
HOS	**391**	**391**	**481**	**520**	**541**	**533**	**565**	**483**	**3,905**
Budget	521	462	515	529	515	492	540	526	4,099
Prior	188	135	165	134	176	144	153	169	1,264

Statistic	Jan-2026	Feb-2026	Mar-2026	Apr-2026	May-2026	Jun-2026	Jul-2026	Aug-2026	YTP
Urgent Care Visits	**1,609**	**1,475**	**1,604**	**1,463**	**1,556**	**1,357**	**1,300**	**1,423**	**11,787**
Budget	1,428	1,357	1,400	1,306	1,387	1,379	1,285	1,403	10,944
Prior	1,453	1,378	1,424	1,327	1,411	1,402	1,307	1,427	11,129
Kelsey Clinic Visits	**786**	**772**	**941**	**735**	**843**	**784**	**840**	**830**	**6,531**
Budget	989	945	1,070	1,048	1,239	1,001	1,105	1,120	8,518
Prior	760	746	813	863	924	745	802	809	6,462
McCleary Healthcare Clinic Visits	**1,081**	**950**	**1,103**	**949**	**795**	**982**	**882**	**785**	**7,527**
Budget	1,054	880	930	1,014	1,082	1,038	970	932	7,899
Prior	1,029	841	891	961	1,043	999	918	883	7,565
Summit Pacific Health Clinic Visits	**1,190**	**1,056**	**1,135**	**975**	**1,035**	**1,098**	**1,083**	**890**	**8,462**
Budget	1,255	1,163	1,134	1,270	1,291	1,272	1,142	1,205	9,733
Prior	1,008	933	913	1,016	1,032	1,021	914	967	7,804
Wellness Center Visits	**3,214**	**3,009**	**3,052**	**3,080**	**3,009**	**3,421**	**3,209**	**3,535**	**25,529**
Budget	3,703	2,887	3,667	3,803	3,648	3,583	3,632	3,883	28,805
Prior	3,146	2,460	3,114	3,237	3,096	3,037	3,081	3,294	24,465
All Clinics Visits	**5,485**	**5,015**	**5,290**	**5,004**	**4,839**	**5,501**	**5,174**	**5,210**	**41,518**
Budget	6,012	4,929	5,731	6,087	6,021	5,894	5,744	6,020	46,438
Prior	5,183	4,234	4,918	5,214	5,171	5,057	4,913	5,144	39,834
Operating Margin	**3.3%**	**4.9%**	**32.1%**	**4.6%**	**14.6%**	**17.2%**	**3.7%**	**4.6%**	
Goal	5.6%	5.2%	6.1%	5.8%	5.9%	3.8%	2.8%	6.5%	
Prior	13.6%	4.6%	29.5%	6.4%	6.7%	12.4%	16.1%	-5.0%	
Days in AR	**51**	**53**	**51**	**48**	**49**	**49**	**47**	**49**	
Goal	50	50	50	50	50	50	50	50	
Prior	54	53	53	54	52	52	51	56	
Days Cash On Hand	**305**	**305**	**298**	**305**	**315**	**311**	**312**	**315**	
Goal	260	260	260	260	260	260	260	260	
Prior	257	262	264	277	293	285	296	293	
FTEs Employees	**445.5**	**452.9**	**462.4**	**469.0**	**472.3**	**462.6**	**466.0**	**468.0**	**462.3**
Budget	507.6	507.6	512.5	512.5	512.5	513.6	517.4	517.4	512.7
Prior	256.1	386.6	399.9	406.3	408.7	400.7	405.1	412.5	384.5

SUMMIT PACIFIC
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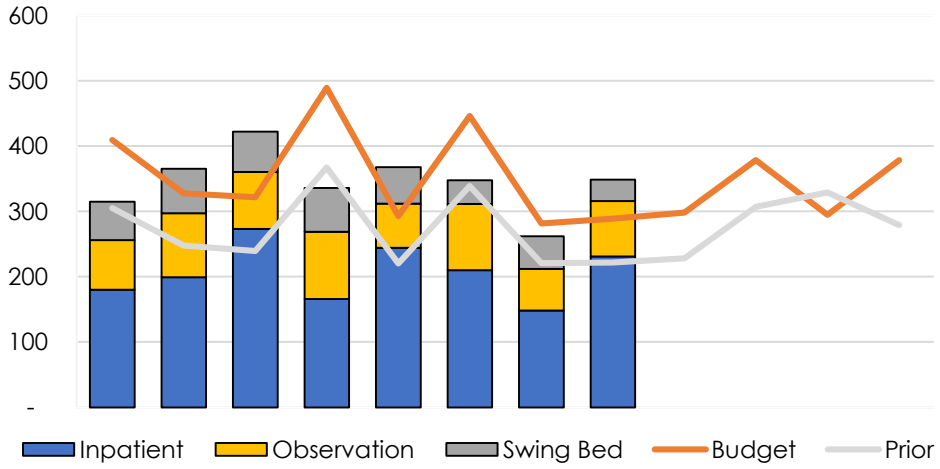
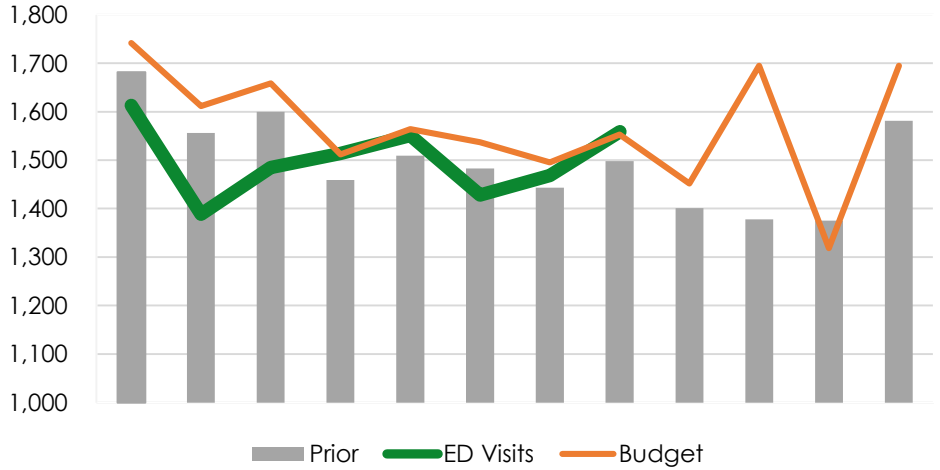
2026 STATISTIC GRAPHS

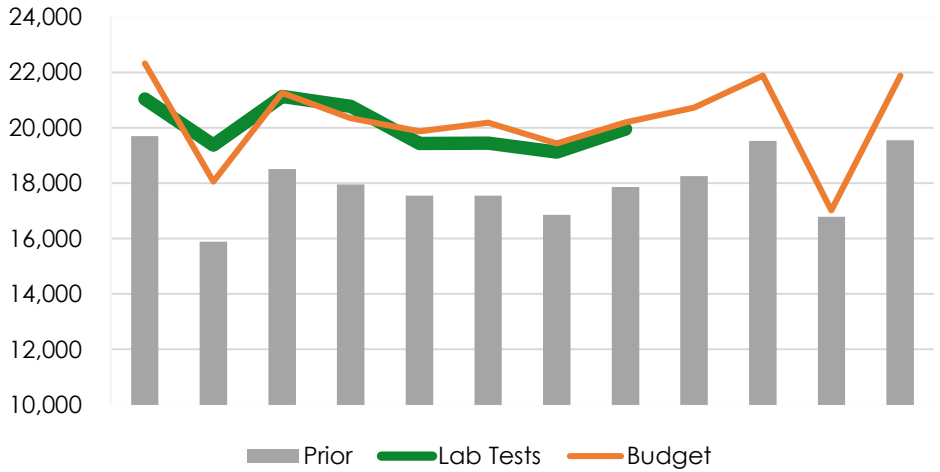
Patient Days



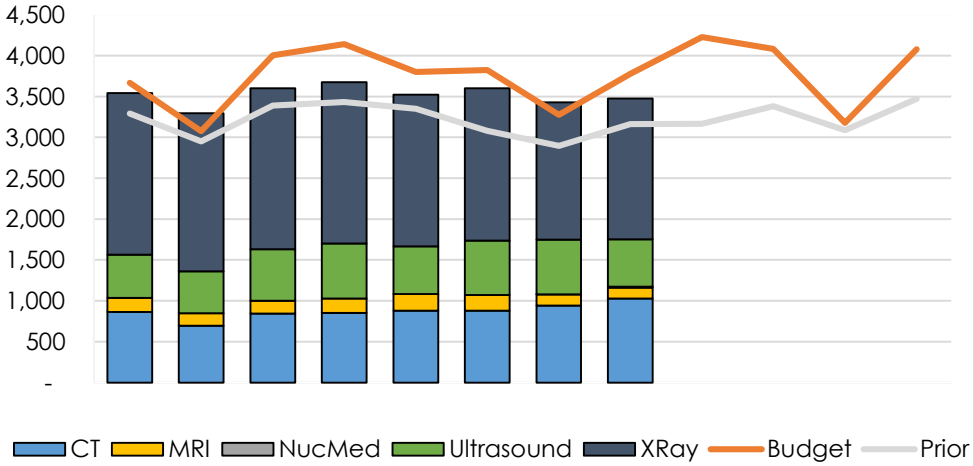
Emergency Department Visits



Lab Tests



Diagnostic Imaging



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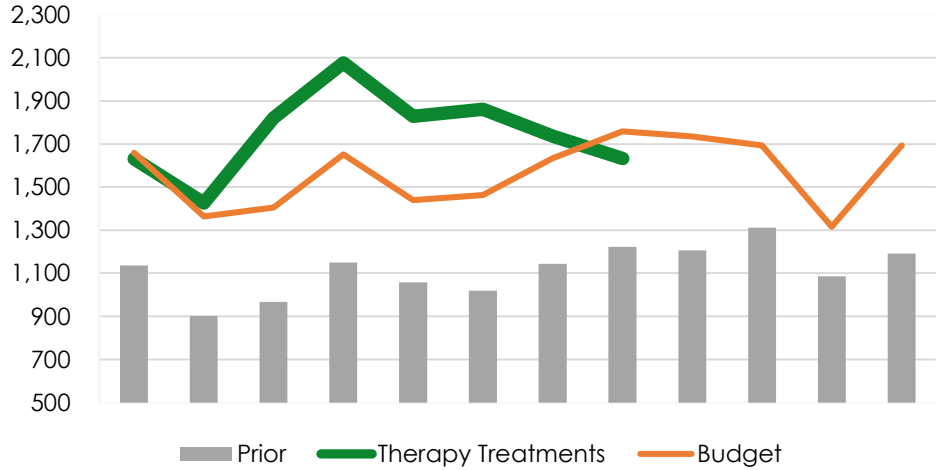
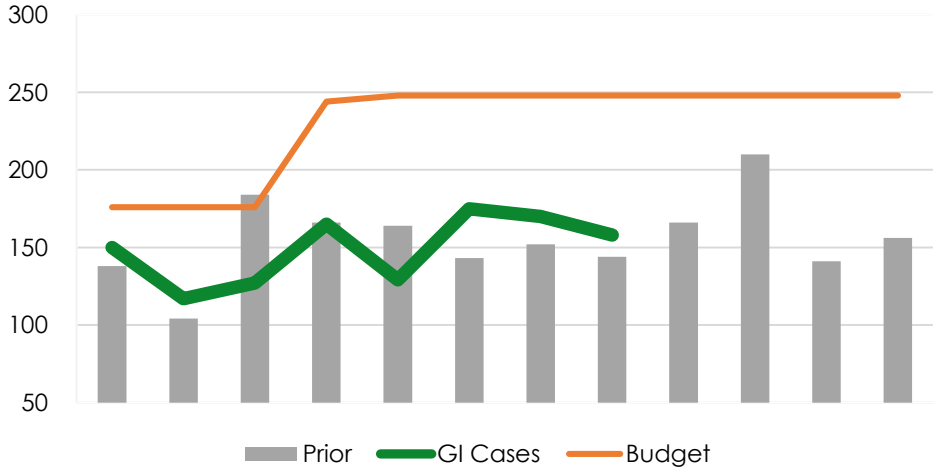
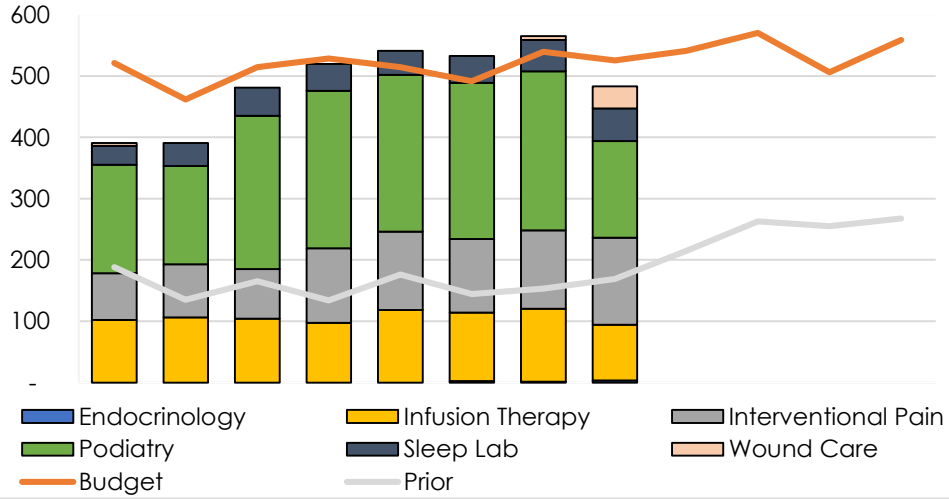
Therapy Treatments



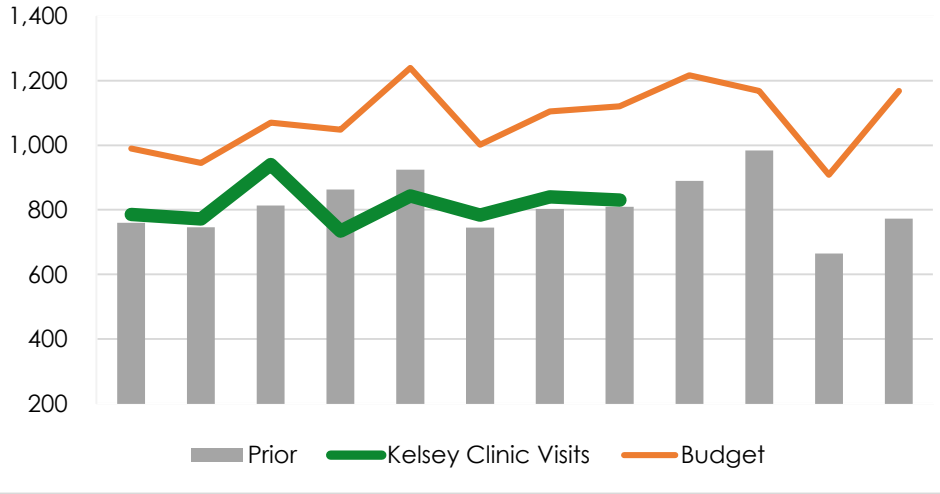
GI Cases



Hospital Outpatient Services



Specialty Clinic Visits



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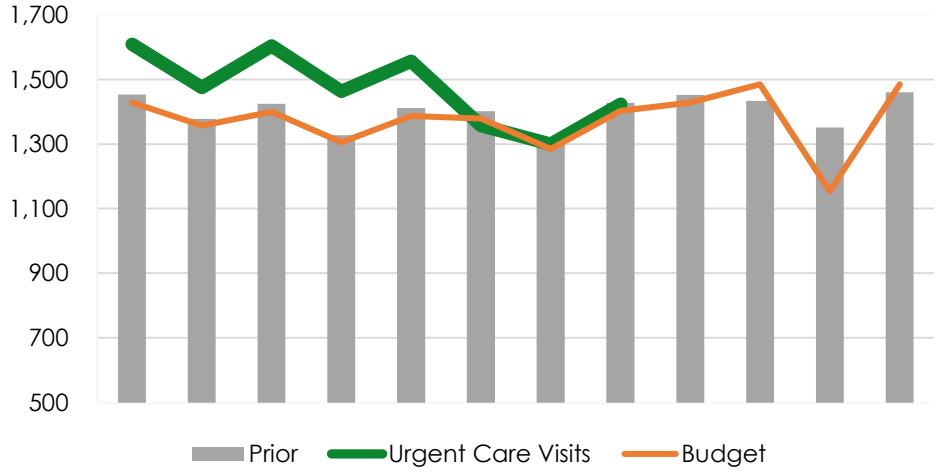
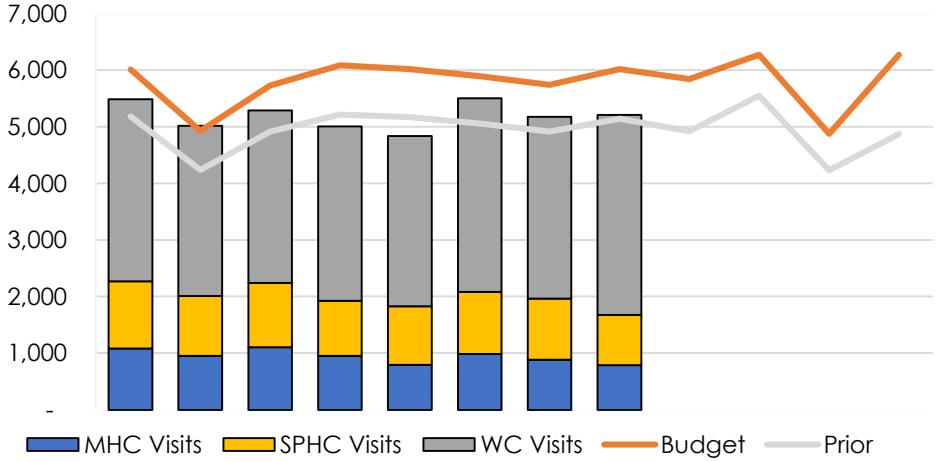
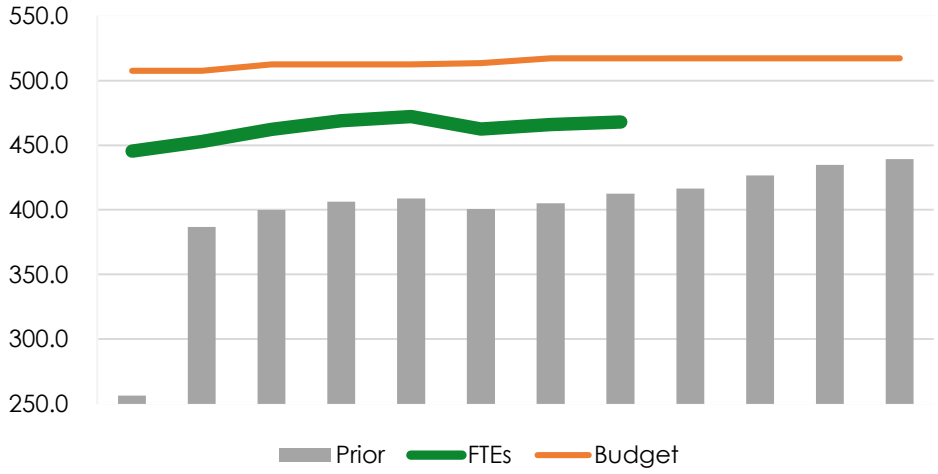
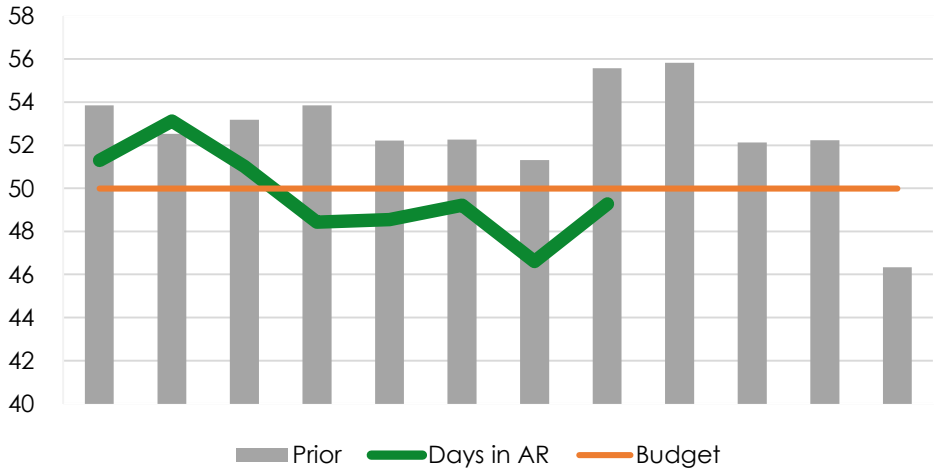
Urgent Care Visits



Primary Care Clinic Visits



FTEs



Days in AR