



SPECIAL BUDGET HEARING MINUTES

October 27, 2022

| AGENDA | DISCUSSION/CONCLUSIONS | ACTIONS/FOLLOW-UP |
|--------------------------------------|--|-------------------|
| <p>CALL TO ORDER</p> | <p>CALL TO ORDER The meeting of the Board of Commissioners of the Grays Harbor County Public Hospital District No. 1 was called to order by Andrew Hooper at 5:30 pm</p> <p>Commissioners present: Andrew Hooper, Gary Thumser, Carolyn Wescott, Georgette Hiles, Kevin Bossard</p> <p>Present: Josh Martin, Jim Hansen, Tori Bernier, Jori Stott, Dr. Ken Dietrich, Rachel Brown, Weronika Nelson, Jennifer Brackeen, Tracey Kateley (virtual)</p> | |
| <p>BUSINESS FROM AUDIENCE</p> | <p><u>Business from Audience</u> NA</p> | |
| <p>PUBLIC HEARING</p> | <ul style="list-style-type: none"> • CFO Hansen presented the 2023 Budget (see presentation for more details). • The budget process began in July of 2022. • In 2023 Summit Pacific will be building a Respiratory Therapy program. • Finance, Revenue Cycle, and IT will be growing due to EPIC go live. • The increase in operating expenses is due to expectation of full staffing. • The Budgeted key metrics for 2023 are: <ul style="list-style-type: none"> ○ EBITDA: 9.6% ○ Operating Margin: 2.0% ○ Net Income Margin: 3.8% ○ Days in AR: 47 ○ Days Cash on Hand: 250 • CEO Martin shared that most hospitals are budgeting break even in 2023. • Summit Pacific is planning to have a positive margin. • CEO Martin thanked the Finance team for all of their hard work. • Commissioner Bossard questioned how Summit Pacific would be affected if legislation were to be passed regarding nurse staff ratios. Summit Pacific is currently close to future legislation regarding staffing ratios. Summit Pacific would have to add an additional FTE for breaks. | |



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| | <ul style="list-style-type: none">• Labor shortage and FTEs will largely be the biggest financial risk in 2023.• Days in AR will be impacted by a new EMR go live.• Dollars were budgeted towards retention and recruitment. | |
| ADJOURNMENT | The regular session of the Board of Commissioner's meeting adjourned at 5:57 pm. | <i>Commissioner Hiles made a motion to adjourn the Budget meeting. Commissioner Wescott seconded the motion. All voted in favor.</i> |



Recording Secretary



Board Secretary